Company: Southern California Gas Company (U904G)

Proceeding: 2016 General Rate Case

Application: A.14-11-004 Exhibit: SCG-25-R

# **REVISED**

# **SOCALGAS**

# DIRECT TESTIMONY OF MARK A. DIANCIN

# SHARED SERVICES AND SHARED ASSETS BILLING POLICIES AND PROCESS

March 2015

# BEFORE THE PUBLIC UTILITIES COMMISSION OF THE STATE OF CALIFORNIA



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# SOCALGAS DIRECT TESTIMONY OF MARK A. DIANCIN SHARED SERVICES AND SHARED ASSETS BILLING POLICIES AND PROCESS

# I. INTRODUCTION

# A. Summary of Proposals

I sponsor Test Year ("TY") 2016 Shared Services Policy and Shared Assets Process testimony for Southern California Gas Company ("SoCalGas"). Shared services are activities permitted by the Affiliate Transaction Rules decision, D.97-12-88, that are performed by SoCalGas departments that are designated as utility Shared Services department (i.e., functional area) for the benefit of (i) San Diego Gas & Electric Company ("SDG&E") or SoCalGas, (ii) Sempra Energy Corporate Center ("Corporate Center"), and/or (iii) any unregulated subsidiaries. Shared Assets are assets that are on the financial records of one utility, but also benefit other Sempra Energy affiliates.

The first section of this testimony: 1) describes SoCalGas' policy concerning the recovery of Shared Services costs in this TY 2016 General Rate Case ("GRC"); 2) explains the Shared Services billing process; and 3) summarizes the Shared Services book expenses for each utility. This testimony serves as a resource to all Shared Services witnesses who are sponsoring Shared Services costs in their testimony. The second section of this testimony presents an overview of the Shared Asset billing process between SoCalGas and the other Sempra Energy affiliates. This testimony includes examples of the shared asset process and a list of proposed new future shared assets.

# **B.** Support To/From Other Witnesses

In addition to sponsoring Shared Services costs, I also provide business or policy justification for the following functional areas.

Chapter Description Exhibit & Witness List							
	SCG/SDG&E	SCG/SDG&E					
Functional Area	Exhibit	Witness					
Customer Service Field & Meter Reading	SCG-10/ SDG&E-13	Ms. Sara Franke					
Customer Services-Information	SCG-12/ SDG&E-14	Ms. Ann Ayres / Mr. Brad Baugh					
Customer Services -Office Operations	SCG-11/ SDG&E-14	Mr. Evan Goldman / Mr. Brad Baugh					
Customer Service Technologies, Policies & Solutions	SCG-13/ SDG&E-14	Mr. Jeff Reed / Mr. Brad Baugh					
Gas Engineering & Emergency Services	SCG-07/ SDG&E-06	Mr. Ray Stanford					
Environmental	SCG-17/ SDG&E-18	Ms. Jill Tracy / Mr. Scott Pearson					
Fleet Services & Facilities	SCG-15/ SDG&E-16	Ms. Carmen Herrera					
Gas Distribution	SCG-04/ SDG&E-04	Mr. Frank Ayala					
Gas Transmission	SCG-05/ SDG&E-05	Mr. John Dagg					
Human Resources, Disability & Workers Comp, Safety	SCG-23/ SDG&E-24	Mr. Mark Serrano / Ms. Sarah Edgar					
Information Technology	SCG-18/ SDG&E-19	Mr. Chris Olmsted / Mr. Stephen Mikovits					
Real Estate	SCG-16/ SDG&E-17	Mr. Jim Seifert					
Regulatory Affairs, Controller, Finance, Legal & External Affairs	SCG-24/ SDG&E-25	Mr. Ramon Gonzales / Mr. Ken Deremer					
Risk Policy	SCG-02/ SDG&E-02	Ms. Diana Day					
Supply Management & Supplier Diversity	SCG-14/ SDG&E-15	Mr. Rick Hobbs / Mr. Sydney Furbush					
Electric Generation	SDG&E-11	Mr. Carl LaPeter					

### II. SHARED SERVICE BILLINGS

# A. Overview of Shared Services Cost Presentation in This GRC

## 1. Policy

SoCalGas and SDG&E (the "utilities") have the same policy for Shared Services billing. Pursuant to this policy, which complies with D.97-12-88, shared services costs that are incurred by one utility on behalf of the other utility, and/or on behalf of Sempra Energy or any of its unregulated subsidiaries, are allocated and billed to those companies receiving services. The ratepayers of the utility providing a Shared Service are not to subsidize the costs that are incurred in supporting the other utility.

### 2. Shared Versus Non-Shared Services

For purposes of this GRC, Shared Services are activities performed by a utility's Shared Services Department (i.e., functional area) for the benefit of (i) SDG&E or SoCalGas, (ii) Corporate Center, and/or (iii) any unregulated subsidiaries. The utility providing Shared Services allocates and bills incurred costs to the entity or entities receiving those services. "Non-Shared Services" are activities that are performed by a utility solely for its own benefit. As such, Non-Shared Services costs stay within the utility. Corporate Center provides certain services to the utilities and to other

Where Shared Services costs are being shown as allocated out to Corporate Center, those costs will ultimately be allocated to SoCalGas, SDG&E, and the unregulated affiliates, in accordance with the Corporate Center reallocation methodology, which is described in Section C of this testimony.

subsidiaries. For purposes of the GRC, the utility treats costs for services received from Corporate Center as Non-Shared Services costs, consistent with any other outside vendor costs incurred by the utility. This is an important concept to understand when reading the testimonies of all the Shared Services witnesses because only shared services are allocated and billed to those companies receiving support.

## 3. Changes from the Prior GRC

For the TY 2016 GRC, the utilities are presenting Shared Services costs differently than in the last TY 2012 GRC. Shared Services will use the '100% incurred' view, rather than the 'booked expense' view. This presentation of cost is consistent with the cost witnesses' testimonies and shows the costs incurred by the company rather than the costs booked by SoCalGas.

# **B.** Shared Services Billing Process

### 1. Overview

Each Shared Services functional area at SoCalGas is responsible for determining the proper allocation of its Shared Services costs to the appropriate entity or entities receiving the services. The Shared Services billing process ensures: (1) sharing of services is recognized via a formal billing process, (2) services are billed at fully-loaded cost,<sup>2</sup> and (3) supplemental loaders<sup>3</sup> for applicable non-regulated entities are applied to the billings. Due to the Shared Services billing process, ratepayers do not subsidize costs that are incurred in support of another entity. However, to provide a complete picture of Shared Services allocations and billing, those costs are presented to demonstrate that the utilities are properly excluding those costs from book expense.

### 2. Allocation of Shared Services Costs

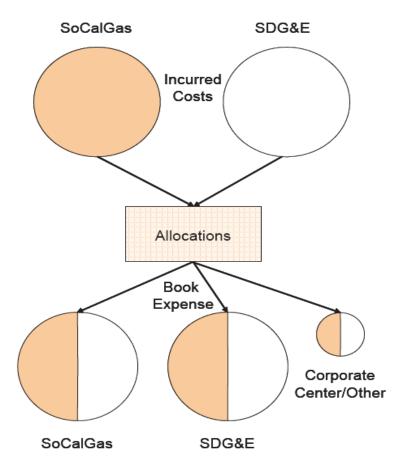
To facilitate proper billing of Shared Services costs to the entity or entities receiving a utility-provided Shared Service, SoCalGas first allocates those costs to the appropriate entity or entities, then bills those costs out to the appropriate entity or entities.

The following chart illustrates, at a high level, how Shared Services costs are allocated:

<sup>&</sup>lt;sup>2</sup> "Fully-loaded cost" means the direct cost of good or service plus all applicable indirect charges and overheads, as directed per D.97-12-88.

Pursuant to Rule V.H.5 of the CPUC's Affiliate Transaction Rules, charges to Corporate Center and/or any of the unregulated affiliates will be calculated at fully-loaded cost, plus a premium on direct labor.

### **Shared Services Allocation Process**



There are two primary allocation methods for allocating Shared Services costs: (1) direct allocation and (2) percentage allocation. Each is discussed below.

### 3. Direct Allocation

Direct allocation is used for incurred costs that can be charged directly to an entity or entities receiving the benefit of a Shared Service. When direct allocation applies, managers at the cost center<sup>4</sup> level specifically identify and directly allocate a Shared Services activity. If certain Shared Services are billed on a direct allocation method, the Affiliate Billing and Costing ("ABC")<sup>5</sup> organization will open specific billing orders so that related costs can be captured directly and billed to the appropriate affiliates.

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<sup>&</sup>lt;sup>4</sup> The term "cost center" refers to the lowest level of organizational grouping within functions at SoCalGas and SDG&E.

The ABC organization provides services such as (i) guidance and support to the Shared Services functional areas on Shared Services billing requirements, (ii) maintaining the system allocation percentages for all shared O&M costs allocated from the cost centers in the SAP accounting system, and (ii) ensuring proper system coding for the application of appropriate overheads.

# 4. Percentage Allocation

Percentage Allocation is used for costs associated with activities that cannot be directly allocated. Most Shared Services costs are allocated under a percentage allocation method and are charged to the entity or entities receiving a Shared Service based on percentages derived under two types of analyses: (a) causal/beneficial or (b) multi-factor.

If Shared Services are billed via percentage allocation method, the Shared Services managers submit allocation percentages for each entity that receives charges from a utility for Shared Services rendered to the ABC organization. The ABC organization then inputs the allocation percentages into the Systems Applications and Products ("SAP") accounting system, where they are processed and the resulting allocations billed as part of the month-end closing procedures. The allocation percentages are reviewed annually or more frequently when there are material changes to the Shared Services organization's business condition. This review is the responsibility of the Shared Services functional areas. In addition, updates and retroactive adjustments are processed, as appropriate, to re-align the billing percentages when necessary.

# (a) <u>Causal-Beneficial</u>

When costs cannot be directly allocated, they are charged using a Causal-Beneficial method, which is based on a "cost driver" such as Local Area Network Identification ("LAN ID") count for Information Technology ("IT"). Causal-Beneficial methods are the most common basis for allocations by Shared Services organizations.

### (b) Multi-factor

A four-factor analysis is performed for functions that cannot be appropriately defined by a single causal-beneficial cost driver. The Multi-Factor weights four factors: revenue, gross plant and investments, operating expenses, and full-time employees/equivalents ("FTEs").

### C. Shared Services Billing Process

# 1. Compiling a Cost Center's Shared Services Forecast

SoCalGas performs the following steps to forecast Shared Services costs for each cost center.

**Step 1.** The managers for the various utility Shared Services organizations forecast their direct costs<sup>6</sup> by cost center as:

- Directly Retained;
- Directly Allocated; or

<sup>&</sup>lt;sup>6</sup> Direct costs are defined as the specific labor and/or non-labor costs of each work activity.

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Amounts Subject to Percent Allocation

Directly Retained costs represent costs incurred solely for a utility's own benefit, and therefore these costs would be retained at that utility and not allocated out. Examples of Directly Retained costs are outreach charges incurred by SoCalGas to promote SoCalGas-only products and services.

Directly Allocated costs represent costs incurred for special projects specifically for the benefit of another affiliate, and therefore are directly charged to that affiliate.

Amounts Subject to Percentage Allocation costs represent Shared Services costs incurred for Shared Services provided by one utility for the benefit of other entities (e.g. SoCalGas for the benefit of SDG&E, Corporate Center and unregulated affiliates) and are allocated to entities based on their share of the services received. Most of the Shared Services costs fall into this category.

- **Step 2.** The Directly Retained, Directly Allocated and Amounts Subject to Percent Allocation added to calculate the cost center's 100% level or Incurred Costs. The Shared Services cost center forecast is presented in base year 2013 dollars and classified into labor, non-labor and non-standard escalated costs, <sup>7</sup> as applicable. A more detailed discussion is included in my work papers, Ex. SCG-25\_MDiancin\_USS Policy\_WP.
- **Step 3.** With respect to Amounts Subject to Percentage Allocation, the managers determine by cost center the allocation percentage to apply to each entity related to those costs.
- **Step 4.** The allocation percentages derived in Step 3 above are applied to those costs to arrive at costs allocable to each entity, except the utility providing the Shared Services. After all allocations to the benefitting entities are made, the remaining costs, if any, are allocated to the utility providing the Shared Services. These remaining costs are then treated in the same manner as Directly Retained costs.
- **Step 5.** All three types of costs (Directly Allocated, Directly Retained, Amounts Subject to Percentage Allocation) are included to arrive at the following totals:
  - (i) Total Allocated amounts per entity, computed as the Directly Allocated amounts plus the Amount Allocated via Percentage Allocation. This total is presented at the entity level (e.g., SoCalGas allocations to SDG&E, Corporate Center, and/or unregulated affiliates).
  - (ii) Total Retained amounts for each utility, computed as the Directly Retained amounts plus the remaining dollars retained at the utility once Amounts Subject to

<sup>&</sup>lt;sup>7</sup> Non-standard escalated costs are non-labor O&M expense estimates that are not subjected to escalation rates and are presented in nominal dollars.

Percentage Allocation are allocated out to the other entities. This total can also be
derived by taking the 100% level forecast and subtracting the Total Allocated
amount, as computed in (i) above.
Table MAD-USS-2 below illustrates the preparation of the forecasting process described
above.
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Shared Service Billing Process Illustration										
			Service Cost Cent							
_ine										
<b>No.</b> 1	Description 100% Level Forecast	Notes	SCG Company	L	<b>.abor</b> 100	No \$	n <b>Labor</b> 50	\$	NSE	Line [3+8+10]
2	100% Level Forecast	(a)	306	Ф	100	Ф	50	Ф	-	Line [310110]
3	Directly Retained	(b)	SCG	\$	5	\$	5	\$	-	
5	Directly Allocated	(c)	SDG&E	\$	15	\$	15	\$	-	
6 7			Corp Center Unregulated		-		-		-	
8			Subtotal	\$	15	\$	15	\$		Line [5+6+7]
9										
10 11 12	Amount Subject to % Allocation	(d)	SCG	\$	80	\$	30	\$	-	
13	AMOUNT ALLOCATED VIA % ALLOCA	ATION CA	ALCULATION:							
14 15	Amount Subject to % Allocation	(d)	SCG		80		30		-	Line [10]
16	Allocation Percentages	(e)	SDG&E		50.0%		50.0%		0.0%	
17 18			Corp Center Unregulated		10.0% 0.0%		10.0% 0.0%		0.0% 0.0%	
19			Orregulated		0.070		0.070		0.070	
20										
21	Amount Allocated via % Allocation	(f)	SDG&E	\$	40	\$	15	\$	-	Line [14x16]
22 23			Corp Center Unregulated		8		3		-	Line [14x17] Line [14x18]
24			Total	\$	48	\$	18	\$		Line [21+22+23]
25						•				
26 27	Unallocated Amount Retained	(g)	SCG	\$	32	\$	12	\$		Line [14-24]
28										
29	SUMMARY OF COSTS:	(1-)	00005	•		•	00	Φ.		1: 15:04
30 31	Total Allocated	(h)	SDG&E Corp Center	\$	55 8	\$	30 3	\$	-	Line [5+21] Line [6+22]
32			Unregulated		-		-		_	Line [7+23]
33			Total	\$	63	\$	33	\$		Line [30+31+32]
34								_		
35 36	Total Retained	(i)	SCG - Direct SCG - Unallocated	\$	5 32	\$	5 12	\$	-	Line [3]
30 37			Total	\$	37	\$	17	\$		Line [26] Line [35+36]
38					<u> </u>	<u> </u>	•••			
39			<b>Grand Total</b>	\$	100	\$	50	\$	_	Line [33+37] = Line
40						_		_	_	
41 42										
+2 43	Notes:									
44	(a) 100% Level Forecast = Sum of the D	irectly R	etained, Directly Alloc	ated a	and the A	mou	nt Subjec	t to	% Allocat	ion. The
45	total cost center costs prior to any all									
46 47	(b) Directly Retained = Costs incurred s	-					d dirooth	obo	rand to the	o offiliata
47 48	<ul><li>(c) Directly Allocated = Costs incurred for</li><li>(d) Amount Subject to % Allocation = Ro</li></ul>	•		•			-		-	
<del>4</del> 0 49	affiliates and SDG&E itself.	, OII	. 351119 51101 60 301 VICE	0000		01	555, UL	-55,	, a ogulo	
50	(e) Allocation Percentages = Determined	d by the	planners and applied t	o eac	h benefit	ing a	ffiliate.			
51	(f) Amount allocated via % Allocation = A									
52 52	(g) Unallocated Amount Retained = The				-		ocation a	mou	ınt.	
53	(h) Total Allocated = Directly Allocated a		the Amount Allocated ne Unallocated Amoun			n.				

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**Step 6.** To calculate the Book Expense, Total Retained is combined with the Billed-In costs from the other utility.

# 2. Loading of Overheads

Consistent with the CPUC's Affiliate Transaction Rules,<sup>8</sup> Total Allocated amounts (also referred to as allocations-out costs) for Shared Services include:

- Standard labor and non-labor overhead loadings;
- Supplemental labor loader, where applicable (the supplemental labor loader is not applied to billings to SoCalGas and SDG&E); and
- Indirect support overhead loader.

These overheads are discussed in detail later in the next section of this testimony. The overhead loading process consists of applying overheads to the Total Allocated amounts to yield fully-loaded Total Allocated amounts. Overheads are not loaded onto Total Retained amounts. Labor overheads are applied to the labor costs, and non-labor overheads are applied to both the non-labor and non-standard escalated costs. Supplemental labor loaders are applied to labor costs, and Indirect support overhead is applied to labor, non-labor and non-standard escalated costs.

# 3. Corporate Center Reallocation

SoCalGas allocates Shared Services to Corporate Center based on the direct support of the Shared Services organizations to Corporate Center. However, since Corporate Center supports the utilities and other unregulated affiliates, these support costs are then reallocated back to those entities. To avoid inefficiencies associated with affiliates allocating these costs to Corporate Center and then Corporate Center allocating them back to the affiliates, SoCalGas implemented a process to reallocate Corporate Center charges to the receiving affiliate "on behalf" of Corporate Center based on the same allocation percentages that Corporate Center derived for its allocations. The Corporate Reallocation, also known as Business Unit Charge Ups ("BUCU"), allocation percentages are included in the table below and the details can be found in the work papers supporting the testimony of SoCalGas Corporate Center witness Peter Wall (Ex. SCG-19).

<sup>&</sup>lt;sup>8</sup> See D.97-12-088: Affiliate Transaction Rules.

### **Table MAD-USS-3**

					Calcula	tion	for 2016	Fo	recast							
					2016 E	Budg	et (Labo	r) -	\$ '000							
						Н	uman	E	cternal	Fa	cilities/				BU	
Business Unit	Fi	nance	Gov	ernance	Legal	Res	sources	-	Mfairs	Α	ssets		Total		Allocations	<u>s_</u>
SDGE	\$	6,809	\$	2,734	\$ 2,181	\$	702	\$	513	\$	7,345	\$	20,283	Α	31.4%	Α/Z
SoCal Gas		6,086		1,437	3,504		713		821		7,133		19,695	В	30.5%	B/Z
Global Business Units		9,623		4,137	542		844		209		9,191		24,546	С	38.1%	C/Z
Corporate Retained		1,403		1,154	51		813		209		3,021		6,651			
Total	\$	23,921	\$	9,462	\$ 6,278	\$	3,073	\$	1,752	\$	26,689	\$	71,175		100.0%	_
												_	C4 F04	-		
												\$	64,524	Z		

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# D. Overheads

# 1. Types of Overheads

Overheads are applied to shared service billings to fully load the shared service cost. The following are the types of overheads applied to billings:

# (a) Standard Labor Overheads

The standard labor overheads include:

- Payroll Tax;
- Variable Pay;<sup>9</sup>
- Workers' Compensation ("Workers' Comp");
- Public Liability and Property Damage ("PLPD"); and
- Pension and Benefits ("P&B").

These labor overheads represent additional indirect costs associated with salaries paid to employees and are loaded on internal labor and labor billed to other parties. The specific overhead rates that were applied to the shared service allocations-out costs in this GRC were developed using 2013 recorded data.

# (i) Payroll Tax Overhead

The Payroll Tax overhead represents SoCalGas' portion of required contributions to the State and Federal governments for State Unemployment Insurance, Federal Unemployment Insurance, and Federal Retirement and Medicare Insurance. The Payroll Tax rate applied to the allocations-out labor was provided by the Tax Department for use in this GRC. Further details on payroll taxes can be found in the testimony of SoCalGas Tax witness Ragan Reeves (Ex. SCG-28).

<sup>&</sup>lt;sup>9</sup> Variable pay plans are commonly referred to as the Incentive Compensation Plan ("ICP").

# (ii) Variable Pay / ICP Overhead

The ICP overhead represents the variable pay plan costs paid to employees based on individual employee and company performance as compared to pre-established goals. The ICP overhead rate used in this GRC was applied to the total labor allocated to the affiliates. The ICP rate in this GRC equals to the 2013 pool funding divided by the total 2013 non-union SoCalGas labor. Further details on ICP can be found in the testimony of SoCalGas Compensation witness Debbie Robinson (Ex. SCG-21).

# (iii) Workers' Comp Overhead

The Workers' Comp overhead represents the cost of expected payments to employees for work-related injuries, plus the cost of workers' compensation insurance premiums to cover claims over a certain dollar amount. The Workers' Comp overhead rate used in this GRC was applied to the total labor allocated out to the affiliates. The Workers' Comp rate in this GRC equals to the 2013 pool funding divided by the total 2013 SoCalGas labor. Further details on workers' compensation can be found in the testimony of SoCalGas Compensation witness Debbie Robinson (Ex. SCG-21).

# (iv) PLPD Overhead

The PLPD overhead represents the cost of expected payments to third parties for liability and property damage claims submitted to SoCalGas, plus the cost of insurance premiums to cover claims over a certain dollar limit. The PLPD overhead rate used in this GRC was applied to the total labor allocated out to the affiliates. The PLPD rate in this GRC equals to the 2013 pool funding divided by the total 2013 SoCalGas labor. Further details on PLPD can be found in the testimony of SoCalGas Corporate Center-Insurance witness Katherine Carbon (Ex. SCG-20).

### (v) P&B Overhead

The P&B overhead represents costs paid by SoCalGas to provide employee benefits, such as flex health benefit plans, employee pension contributions and expense, the company match portion of contributions to the qualified retirement savings plan 401(k), and retiree health benefits. The P&B overhead rate used in this GRC was applied to the total labor allocated out to the affiliates. The P&B rate in this GRC application equals to the 2013 pool funding divided by the total 2013 SoCalGas labor. Further details on P&B can be found in the testimony of SoCalGas Pension & PBOPs witness David Sarkaria (Ex. SCG-22).

## (vi) Vacation and Sick ("V&S")

The V&S overhead represents costs paid by SCG for the employees' non-productive time, such as vacation and sick days, holidays and jury duty. For this GRC filing, V&S was forecasted as a part

of total direct labor instead of an indirect overhead loading. As a result, a V&S overhead rate/factor was provided to the managers in order to gross up the productive labor. The V&S factor used in this GRC filing was based on the 2013 historical rate.

### (b) Non-Labor Overheads

The standard non-labor overheads consist solely of the Purchasing Overhead Rate. The Purchasing overhead rate loads the costs related to the procurement activity in obtaining goods and services for the organizations. The costs for any procurement activities benefiting the affiliates are billed directly as part of the Shared Service billings. The Purchasing overhead rate used in this GRC was applied to the non-labor charges (which generally represent purchased materials and services). The Purchasing rate in this GRC equals to the 2013 pool funding divided by total 2013 SoCalGas non-labor charges.

# (c) Supplemental Labor Loader

In addition to the standard labor loaders, a supplemental labor loader was applied to Shared Services billed to Corporate Center and other unregulated affiliates. The applicable required loader for these billings is 5% of fully-loaded labor. The supplemental labor overhead rate presented in Tables MAD-USS-4 and Table MAD-USS-5 below reflects the required loading rate applied to direct labor prior to any loading. This rate equates to the required loading rate of 5% on fully-loaded labor.

## (d) Indirect Support Overhead

This indirect support is represented by the Affiliate Billing Administrative & General ("A&G") overhead. This overhead represents the cost of A&G support provided to all affiliate billings by functional areas, such as Accounting and Human Resources. The Affiliate Billing A&G overhead used in this GRC is applied to the total labor and non-labor allocations-out costs to the affiliates. The Affiliate Billing A&G rate in this GRC equals to the 2013 pool funding divided by total 2013 labor and non-labor costs billed to the affiliates.

### 2. SoCalGas Overheads

Composite overhead loading factors were developed based on 2013 recorded data and used to calculate billed costs for applicable overheads for each affiliate. The 2016 loading factors are presented in Table MAD-USS-4 below.

The use of an overhead rate based on recorded data in this GRC is a reasonable and fair representation of TY 2016 loadings for shared service billings. There is no indication of stranded costs or cross-subsidization at the utilities by using an overhead rate based on recorded data.

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# 2016 Composite Overhead Loading Factors for SCG San Diego Gas & Sempra Energy Unreg

	San Diego Gas & Electric Company	Sempra Energy Corporate Center	Unregulated Affiliates		
Labor					
Standard	58.6%	58.6%	58.6%		
Supplemental	-	7.9%	7.9%		
Indirect Support	20.6%	20.6%	20.6%		
Subtotal	79.2%	87.2%	87.2%		
Non-Labor					
Standard Procurement	1.0%	1.0%	1.0%		
Indirect Support	20.6%	20.6%	20.6%		
Subtotal	21.6%	21.6%	21.6%		

## 3. SDG&E Overheads

Composite overhead loading factors were developed based on 2013 recorded data and used to calculate billed costs for applicable overheads for each affiliate. The 2016 loading factors are presented in Table MAD-USS-5 below.

The use of an overhead rate based on recorded data in this GRC is a reasonable and fair representation of TY 2016 loadings for shared service billings. There is no indication of stranded costs or cross-subsidization at the utilities by using an overhead rate based on recorded data.

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Doc # 292269

2010	Southern California Gas Company	Loading Factors for SDG& Sempra Energy Corporate Center	Unregulated Affiliates
Labor	Gus Company	Corporate Center	- IIIIIiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiii
Standard	59.7%	59.7%	59.7%
Supplemental	-	8.0%	8.0%
Indirect Support	20.3%	20.3%	20.3%
Subtotal	80.0%	88.0%	88.0%
Non-Labor			
Standard Procurement	0.6%	0.6%	0.6%
Indirect Support	20.3%	20.3%	20.3%
Subtotal	20.9%	20.9%	20.9%

### 4. Overhead Credit

The Overhead credit is the total of all the overhead loadings that were applied to the Total Allocations amount (i.e., allocations-out costs). The overhead loadings were credited so as not to be counted for twice in SoCalGas' or SDG&E's revenue requirement. For example, SoCalGas will reflect its P&B forecast costs at the 100% level. However, a portion of SoCalGas' P&B costs that are related to SoCalGas employees who provide Shared Services to other entities (SDG&E, Corporate Center and other unregulated affiliates), are billed to those entities in the form of overhead loadings. This is so SoCalGas ratepayers do not subsidize the portion of P&B costs related to services provided to other entities. As a result, a credit for SoCalGas' P&B overhead loadings must be applied in the Results of Operation ("RO") model in order to reflect the proper request level for SoCalGas' revenue requirement.

In contrast, the Payroll Tax and Supplemental Labor overhead loading was not considered an overhead credit to the RO model's O&M Summary. Unlike the other overhead loadings (e.g., P&B), the payroll taxes calculated in the Shared Service revenue requirement for SoCalGas and SDG&E were based on the Total Retained labor amount and not the 100% level labor forecast. Therefore, there is no need to credit the payroll tax overhead portion from the RO model for SoCalGas or SDG&E. The Supplemental Labor Loader was applied to Shared Services billed to Corporate Center and other unregulated affiliates. There was no forecasted cost related to this loader in the RO model. Therefore, it was also excluded from the overhead credit calculation.

1	E. Summary of Shared Services Costs
2	1. SoCalGas Forecasts
3	In the following section, Table MAD-USS-6, "SoCalGas Shared Services Summary (Direct
4	Costs)" is presented by labor, non-labor and non-standard escalated and shows the details on the
5	following amounts <sup>10</sup> , prior to overhead loadings:
6	a) 100% level forecast by functional area - \$ 102,792;
7	b) Allocations-out costs by functional area – \$ 15,258;
8	c) Retained costs by functional area - \$ 87,534;
9	d) Allocations-in costs by functional area - \$ 53,156; and
10	e) Book Expense by functional area - \$ 140,690.
11	Table MAD-USS-7, "SoCalGas Overheads" shows the details on the following amounts,
12	which are after overhead loadings:
13	a) Allocations-out to SDG&E - \$ 23,517;
14	b) Allocations-out to Corporate Center - \$ 1,753; and
15	c) Allocations-out to Unregulated Affiliates - \$ 136.
16	Table MAD-USS-8, "SoCalGas Shared Services Summary (Retained and Allocations In)"
17	shows the details on the following amounts:
18	a) Retained costs by functional area - \$ 87,534;
19	b) Allocations-in (fully loaded) costs by functional area - \$ 75,038;
20	c) Overhead Credit - \$ (9,185); and
21	d) Net Shared Services O&M - \$ 153,387.
22	Finally, Table MAD-USS-9, "SoCalGas Corporate Reallocation Costs" shows the details on
23	the following amounts re-allocated from Corporate Center:
24	a) SDG&E - \$ 5,218;
25	b) SoCalGas - \$ 5,069; and
26	c) Unregulated Affiliates - \$ 6,332.
27	[Remainder of page intentionally left blank]

MAD-15

Doc # 292269

Presented in base year 2013 dollars and in thousands.

# SCG Shared Services Summary (Direct Costs) Test Year 2016

(\$2013 Thousands)

Incurred (100% Level Forecast)				
Functional Area	L	NL	NSE	Total
CS - Field & Meter Reading	2,275	131	-	2,407
CS - Information	3,083	315	-	3,398
CS - Office Operations	4,779	1,249	4	6,032
CS - Technologies, Policies & Solutions	4,192	3,950	-	8,143
Engineering, Emergency Services & Land	14,773	4,406	-	19,178
Environmental	2,066	1,402	-	3,468
Fleet & Facilities	1,157	2,322	-	3,479
Gas Distribution	3,434	4,476	-	7,910
Gas Transmission	4,233	1,058	-	5,292
HR, Disability, Workers Comp & Safety	1,786	263	-	2,048
Information Technology	14,068	1,916	-	15,984
Real Estate	-	-	16,423	16,423
Reg Aff/A&F/Legal/Ext Aff	5,856	583	-	6,440
Risk Management	807	1,785	-	2,592
Total	62,509	23,856	16,427	102,792

Allocations Out				
Functional Area	L	NL	NSE	Total
CS - Field & Meter Reading	220	12	-	231
CS - Information	520	24	-	543
CS - Office Operations	948	234	0	1,183
CS - Technologies, Policies & Solutions	389	228	-	617
Engineering, Emergency Services & Land	1,630	457	-	2,086
Environmental	34	23	-	58
Fleet & Facilities	71	357	-	427
Gas Distribution	546	453	-	998
Gas Transmission	533	124	-	657
HR, Disability, Workers Comp & Safety	218	33	-	252
Information Technology	5,013	617	-	5,630
Real Estate	-	-	769	769
Reg Aff/A&F/Legal/Ext Aff	1,463	147	-	1,610
Risk Management	197	-	-	197
Total	11,780	2,709	769	15,258

Retained				
Functional Area	L	NL	NSE	Total
CS - Field & Meter Reading	2,056	120	-	2,175
CS - Information	2,563	291	-	2,854
CS - Office Operations	3,831	1,014	4	4,849
CS - Technologies, Policies & Solutions	3,804	3,722	-	7,526
Engineering, Emergency Services & Land	13,143	3,949	-	17,092
Environmental	2,032	1,379	-	3,410
Fleet & Facilities	1,086	1,966	-	3,052
Gas Distribution	2,888	4,023	-	6,912
Gas Transmission	3,701	934	-	4,635
HR, Disability, Workers Comp & Safety	1,567	229	-	1,796
Information Technology	9,055	1,299	-	10,354
Real Estate	-	-	15,654	15,654
Reg Aff/A&F/Legal/Ext Aff	4,394	436	-	4,830
Risk Management	610	1,785	-	2,395
Total	50,729	21,147	15,658	87,534

# **TABLE MAD-USS-6 Continued**

Allocations In				
Functional Area	L	NL	NSE	Total
CS - Information	61	18	-	78
CS - Operations, Information & Technologies	532	216	-	748
Engineering	78	2	-	79
Environmental	343	57	-	400
HR, Disability, Workers Comp & Safety	186	10	-	196
Information Technology	13,503	33,764	-	47,268
Real Estate, Land & Facilities	95	357	-	452
Reg Affairs, Controller, Finance, Legal & Ext Aff	2,229	432	-	2,662
Risk Management	395	31	-	426
Supply Management & Supplier Diversity	805	42	-	847
Total	18,227	34,929	-	53,156

Total Shared Service O&M				
Functional Area	L	NL	NSE	Total
CS - Field & Meter Reading	2,056	120	-	2,175
CS - Information	2,624	309	-	2,933
CS - Office Operations	4,364	1,230	4	5,598
CS - Technologies, Policies & Solutions	3,804	3,722	-	7,526
Engineering, Emergency Services & Land	13,221	3,951	-	17,171
Environmental	2,375	1,436	-	3,810
Fleet & Facilities	1,086	1,966	-	3,052
Gas Distribution	2,888	4,023	-	6,912
Gas Transmission	3,701	934	-	4,635
HR, Disability, Workers Comp & Safety	1,753	239	-	1,992
Information Technology	22,558	35,063	-	57,621
Real Estate	95	357	15,654	16,107
Reg Aff/A&F/Legal/Ext Aff	6,623	868	-	7,491
Risk Management	1,005	1,816	-	2,821
Supply Management & Supplier Diversity	805	42	-	847
Total	68,956	56,076	15,658	140,690

Note: "Allocations In" section have not been loaded. Loading for these costs will be shown in Table MAD-USS-8 SCG Shared Services Summary (Retained and Allocations In).

SCG Overheads				
Test Year 2016				
(00040 The				

				Thousands)								
		(a)		i i iousarius)	(h)	) = (a)*Ovei	rhead Rates	:		(c)=(a	)+(b)	
		Direct 0			(5)	Overhe				Fully Load		
	L	NL	NSE	Total	L	NL	NSE	Total	L	NL	NSE	Total
Retained	50,729	21,147	15,658	87,534	-	-	-	-	50,729	21,147	15,658	87,534
Allocations Out:												
SDG&E												
CS - Field & Meter Reading	220	12	-	231	174	3	-	177	394	14	-	408
CS - Information	328	24	-	351	260	5	-	265	588	29	-	616
CS - Office Operations	948	234	0	1,183	751	51	0	801	1,698	285	1	1,984
CS - Technologies, Policies & Solutions	389	228	-	617	308	49	-	357	697	278	-	975
Engineering, Emergency Services & Land	1,617	452	-	2,069	1,281	98	-	1,379	2,899	550	-	3,448
Environmental	34	23	-	57	27	5	-	32	61	28	-	89
Fleet & Facilities	60	320	-	380	47	69	-	116	107	389	-	496
Gas Distribution	546	453	-	998	432	98	-	530	978	550	-	1,529
Gas Transmission	533	124	-	657	422	27 2	-	449 114	955 254	151	-	1,106 266
HR, Disability, Workers Comp & Safety	142	10 562	-	151 5,149	112 3,634	121	-	3,755	8,221	12 683	-	
Information Technology Real Estate	4,587	502	592	5,149	3,034	121	128	3,755	8,221	003	720	8,904 720
Reg Aff/A&F/Legal/Ext Aff	1,373	135	592	1,507	1,087	29	120	1,117	2,460	164	720	2,624
Risk Management	197	133	_	1,307	156	25		156	353	104		353
Total SDG&E	10,971	2,576	593	14,140	8,691	557	128	9,377	19,663	3,133	721	23,517
Total obode	10,071	2,070	000	14,140	0,001	001	120	0,011	10,000	0,100	721	20,017
Corporate Center												
CS - Field & Meter Reading	_	_	_	_	_			_	_			_
CS - Information	192			192	167			167	359			359
CS - Office Operations	132			132	107			107	559			555
CS - Technologies, Policies & Solutions	_			_				_	_			
Engineering, Emergency Services & Land	_	0	_	0	_	0	_	0	_	0	_	0
Environmental	_	-	_	-	_	-	_	-	_	-	_	-
Fleet & Facilities	11	37	_	48	10	8		18	21	45	-	65
Gas Distribution	-	-	-	-	-	-	-	-	-	-	-	-
Gas Transmission	-	-	-	-	-	-	-	-	-	-	-	-
HR, Disability, Workers Comp & Safety	72	23	-	95	63	5	-	68	135	28	-	163
Information Technology	385	53	-	438	335	12	-	347	720	65	-	785
Real Estate	-	-	176	176	-	-	38	38	-	-	215	215
Reg Aff/A&F/Legal/Ext Aff	81	12	-	92	70	3	-	73	151	14	-	165
Risk Management	-	-	-	-	-	-	-	-	-	-	-	-
Total Corporate Center	741	126	176	1,042	645	27	38	711	1,386	153	215	1,753
Unregulated												
CS - Field & Meter Reading	-	-	-	-	-	-	-	-	-	-	-	-
CS - Information	-	-	-	-	-	-	-	-	-	-	-	-
CS - Office Operations	-	-	-	-	-	-	-	-	-	-	-	-
CS - Technologies, Policies & Solutions	-	-	-	-	-	-	-	-	-	-	-	-
Engineering, Emergency Services & Land	13	4	-	17	11	1	-	12	24	5	-	29
Environmental	0	-	-	0	0	-	-	0	1	-	-	1
Fleet & Facilities	-	-	-	-	-	-	-	-	-	-	-	-
Gas Distribution	-	-	-	-	-	-	-	-	-	-	-	-
Gas Transmission		-	-	-	-	-	-	-	-	-	-	-
HR, Disability, Workers Comp & Safety	5	0	-	5	4	0	-	4	9	0	-	9
Information Technology	41	2	-	43	36	0	-	36	77	2	-	79
Real Estate Reg Aff/A&F/Legal/Ext Aff	9	1	-	10	8	0		8	18	1		18
Risk Management	9	!	-	10	-	-	-	-	-		-	10
Total Unregulated	68	7		75	59	2		61	128	9		136
Total Allocations Out:	11,780	2,709	769	15,258	9,396	586	166	10,148	21,176	3,294	935	25,406
Total SCG Shared Service Forecast	62,509	23,856	16,427	102,792	9,396	586	166	10,148	71,905	24,442	16,593	112,940
Total GGG Glialed Gel vice i diecast	02,309	23,656			9,390	000	100	10, 148	7 1,905	24,442	10,093	112,940
Overhead Rates:			NonLabor	NSE								
Bill To Company:	Year	Labor OH %	OH %	OH %								
SDG&E	2016	79.2%	21.6%	21.6%								
Corporate Center/Unregulated	2016	87.2%	21.6%	21.6%								

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# SCG Shared Services Summary (Retained and Allocations In) Test Year 2016

(\$2013 Thousands)					
Total Company Summary	(a)	(b)	(c)=(a)+(b)		
			Fully Loaded		
	Direct Costs	Overheads	Costs		
Retained	87,534	-	87,534		
Allocations In SDG&E	53,156	21,882	75,038		
Overhead Credit Gross Less Payroll Tax + Supp Ldr		(10,148) 963	(10,148) 963		
Adjusted Overhead Credit	-	(9,185)	(9,185)		
Total Net Shared Service O&M	140,690	12,696	153,387		

### **Functional Area Detail**

			Fully Loaded
Retained	Direct Costs	Overheads	Costs
CS - Field & Meter Reading	2,175	-	2,175
CS - Information	2,854	-	2,854
CS - Office Operations	4,849	-	4,849
CS - Technologies, Policies & Solutions	7,526	-	7,526
Engineering, Emergency Services & Land	17,092	-	17,092
Environmental	3,410	-	3,410
Fleet & Facilities	3,052	-	3,052
Gas Distribution	6,912	-	6,912
Gas Transmission	4,635	-	4,635
HR, Disability, Workers Comp & Safety	1,796	-	1,796
Information Technology	10,354	-	10,354
Real Estate	15,654	-	15,654
Reg Aff/A&F/Legal/Ext Aff	4,830	-	4,830
Risk Management	2,395	-	2,395
Total Retained	87,534	-	87,534

#### Allocations In

			Fully Loaded
From SDG&E	Direct Costs	Overheads	Costs
CS - Information	78	52	131
CS - Operations, Information & Technologies	748	471	1,219
Engineering	79	63	142
Environmental	400	286	686
HR, Disability, Workers Comp & Safety	196	151	346
Information Technology	47,268	17,860	65,128
Real Estate, Land & Facilities	452	151	603
Reg Affairs, Controller, Finance, Legal & Ext Aff	2,662	1,873	4,535
Risk Management	426	322	748
Supply Management & Supplier Diversity	847	652	1,499
Total Allocations In	53,156	21,882	75,038

			Fully Loaded
Shared Service O&M	Direct Costs	Overheads	Costs
CS - Field & Meter Reading	2,175	-	2,175
CS - Information	2,933	52	2,985
CS - Office Operations	5,598	471	6,069
CS - Technologies, Policies & Solutions	7,526	-	7,526
Engineering, Emergency Services & Land	17,171	63	17,234
Environmental	3,810	286	4,097
Fleet & Facilities	3,052	-	3,052
Gas Distribution	6,912	-	6,912
Gas Transmission	4,635	-	4,635
HR, Disability, Workers Comp & Safety	1,992	151	2,143
Information Technology	57,621	17,860	75,481
Real Estate	16,107	151	16,257
Reg Aff/A&F/Legal/Ext Aff	7,491	1,873	9,365
Risk Management	2,821	322	3,143
Supply Management & Supplier Diversity	847	652	1,499
Total Shared Service O&M	140,690	21,882	162,572
Overhead Credit	-	(9,185)	(9,185)
Total Net Shared Service O&M	140,690	12,696	153,387

# SCG Corporate Reallocation Costs Test Year 2016

(\$2013 Thousands)

# **Corporate Reallocation**

# Costs to Corporate Center

From SCG
From SDG&E
Total Costs to Corporate Center

Direct Costs	Overheads	Fully Loaded Costs
1,042	711	1,753
11,205	3,660	14,865
12,248	4,370	16,618

# Costs Allocated Back to Affiliates

SDG&E SCG Unregulated Total

Direct Costs	Overheads	Fully Loaded Costs
3,846	1,372	5,218
3,736	1,333	5,069
4,666	1,665	6,332
12,248	4,370	16,618

# **Reallocation Factors From Corporate Center**

BillToCo	TY2016
SDG&E	31.40%
SCG	30.50%
Unregulated	38.10%

Note: Difference due to rounding.

1		2. SDG&E FOREcasts
2	In the f	Collowing section, Table MAD-USS-10, "SDG&E Shared Services Summary (Direct
3	Costs)" is pres	ented by labor, non-labor and non-standard escalated and shows the details on the
4	following amo	unts <sup>11</sup> , prior to overhead loadings:
5	a)	100% level forecast by functional area - \$ 139,449;
6	b)	Allocations-out costs by functional area – \$ 69,506;
7	c)	Retained costs by functional area - \$ 69,942;
8	d)	Allocations-in costs by functional area - \$ 14,140; and
9	e)	Book Expense by functional area - \$ 84,083.
0	Table N	MAD-USS-11, "SDG&E Overheads" shows the details on the following amounts, which
1	are after overh	ead loadings:
2	a) .	Allocations-out to SoCalGas - \$ 75,038;
3	b)	Allocations-out to Corporate Center - \$ 14,865; and
4	c) .	Allocations-out to Unregulated Affiliates - \$ 6,357.
5	Table N	MAD-USS-12, "SDG&E Shared Services Summary (Retained and Allocations In)"
6	shows the deta	ils on the following amounts:
.7	a)	Retained costs by functional area - \$ 69,942;
8	b)	Allocations-in (fully loaded) costs by functional area - \$ 23,517;
9	c)	Overhead Credit - \$ (25,176); and
20	d)	Net Shared Services O&M - \$ 68,284.
21	Finally	, Table MAD-USS-13, "SDG&E Corporate Reallocation Costs" shows the details on
22	the following a	amounts re-allocated from Corporate Center:
23	a)	SDG&E - \$ 5,218;
24	b)	SoCalGas - \$ 5,069; and
25	c)	Unregulated Affiliates - \$ 6,332.
26		[Remainder of page intentionally left blank]

Presented in base year 2013 dollars and in thousands.

# SDG&E Shared Services Summary (Direct Costs) Test Year 2016 (\$2013 Thousands)

Incurred (100% Level Forecast)				
Functional Area	L	NL	NSE	Total
CS - Field	=	-	-	=
CS - Operations, Information & Technologies	704	275	-	979
Electric Generation	729	215	-	944
Engineering	90	2	-	92
Environmental	3,111	1,504	-	4,614
Gas Distribution	-	-	-	-
HR, Disability, Workers Comp & Safety	3,060	2,060	-	5,119
Information Technology	28,969	62,033	-	91,002
Real Estate, Land & Facilities	2,027	3,729	10,523	16,279
Reg Affairs, Controller, Finance, Legal & Ext Aff	10,654	2,929	-	13,583
Risk Management	1,224	1,740	-	2,965
Supply Management & Supplier Diversity	2,909	962	-	3,871
Total	53,478	75,448	10,523	139,449

Allocations Out				
Functional Area	L	NL	NSE	Total
CS - Field	-	-	-	-
CS - Operations, Information & Technologies	533	216	-	749
Electric Generation	61	18	-	78
Engineering	78	2	-	79
Environmental	355	59	-	413
Gas Distribution	-	-	-	-
HR, Disability, Workers Comp & Safety	261	61	-	322
Information Technology	14,872	36,527	-	51,399
Real Estate, Land & Facilities	354	1,216	9,700	11,271
Reg Affairs, Controller, Finance, Legal & Ext Aff	2,501	506	-	3,007
Risk Management	395	31	-	426
Supply Management & Supplier Diversity	986	776	-	1,762
Total	20,394	39,412	9,700	69,506

Retained				
Functional Area	L	NL	NSE	Total
CS - Field	-	-	-	-
CS - Operations, Information & Technologies	171	59	-	230
Electric Generation	669	197	-	866
Engineering	12	0	-	13
Environmental	2,756	1,445	-	4,201
Gas Distribution	-	-	-	-
HR, Disability, Workers Comp & Safety	2,799	1,998	-	4,797
Information Technology	14,097	25,506	-	39,603
Real Estate, Land & Facilities	1,673	2,512	823	5,008
Reg Affairs, Controller, Finance, Legal & Ext Aff	8,154	2,422	-	10,576
Risk Management	830	1,709	-	2,539
Supply Management & Supplier Diversity	1,923	186	-	2,109
Total	33,083	36,036	823	69,942

# **TABLE MAD-USS-10 Continued**

Allocations In				
Functional Area	L	NL	NSE	Total
CS - Field & Meter Reading	220	12	-	231
CS - Information	328	24	-	351
CS - Office Operations	948	234	0	1,183
CS - Technologies, Policies & Solutions	389	228	-	617
Engineering, Emergency Services & Land	1,617	452	-	2,069
Environmental	34	23	-	57
Fleet & Facilities	60	320	-	380
Gas Distribution	546	453	-	998
Gas Transmission	533	124	-	657
HR, Disability, Workers Comp & Safety	142	10	-	151
Information Technology	4,587	562	-	5,149
Real Estate	-	-	592	592
Reg Aff/A&F/Legal/Ext Aff	1,373	135	-	1,507
Risk Management	197	-	-	197
Total	10,971	2,576	593	14,140

Book Expense				
Functional Area	L	NL	NSE	Total
CS - Field	220	12	-	231
CS - Information	328	24	-	351
CS - Operations, Information & Technologies	1,118	294	0	1,413
CS - Technologies, Policies & Solutions	389	228	-	617
Electric Generation	669	197	-	866
Engineering	1,630	452	-	2,082
Environmental	2,790	1,468	-	4,258
Fleet & Facilities	60	320	-	380
Gas Distribution	546	453	-	998
Gas Transmission	533	124	-	657
HR, Disability, Workers Comp & Safety	2,941	2,008	-	4,949
Information Technology	18,684	26,068	-	44,752
Real Estate, Land & Facilities	1,673	2,512	1,415	5,600
Reg Affairs, Controller, Finance, Legal & Ext Aff	9,526	2,557	-	12,083
Risk Management	1,026	1,709	-	2,736
Supply Management & Supplier Diversity	1,923	186	-	2,109
Total	44,055	38,612	1,416	84,083

Note:"Allocations In" section has not been loaded. Loading for these costs will be shown in Table MAD-USS-12 SDG&E Shared Services Summary (Retained and Allocations In).

### SDG&E Overheads Test Year 2016

			(\$20	13 Thousan	ds)							
			(a)		(b)	) = (a)*Ovei	rhead Rate	S		(c)=(a)	)+(b)	
		Dire	ct Costs			Overhe	eads			Fully Load	ed Costs	
	L	NL	NSE	Total	L	NL	NSE	Total	L	NL	NSE	Total
Retained	33,083	36,160	823	69,942	-	-	-	-	33,083	36,036	823	69,942
Allocations Out:												
SCG												
CS - Field	-	-	-	- 740	-	- 45	-	-	-	-	-	4 040
CS - Operations, Information & Technologies Electric Generation	532 61	216 18	-	748 78	426 48	45 4	-	471 52	958 109	261 22	-	1,219 131
Engineering	78	2	-	76 79	46 62	0	-	63	140	22	-	142
Environmental	343	57	-	400	274	12	-	286	617	69	-	686
Gas Distribution	343	- 57	_	-	-	- 12		-	017	-		-
HR, Disability, Workers Comp & Safety	186	10		196	149	2	_	151	335	12	_	346
Information Technology	13.503	33.764		47.268	10.800	7.060	_	17.860	24.303	40.824	_	65.128
Real Estate, Land & Facilities	95	357	_	452	76	7,000	_	17,000	172	432	_	603
Reg Affairs, Controller, Finance, Legal & Ext Aff	2.229	432	_	2.662	1.783	90	_	1.873	4.012	523	_	4,535
Risk Management	395	31	_	426	316	6	_	322	710	37	_	748
Supply Management & Supplier Diversity	805	42	_	847	644	9	_	652	1.448	51	_	1,499
Total SCG	18,227	34.929	_	53.156	14.578	7.304	-	21,882	32,805	42,233	-	75,038
Corporate Center	,	, , , ,		,	,	,		,	,,,,,,,	,		,,,,,
CS - Field	_	_	_	_	_	_	_	_	_	_	_	_
CS - Operations, Information & Technologies		_			_	_	_			_	_	_
Electric Generation		_	_		_	_	_		_	_	_	
Engineering	_	_	_	_	_	_	_	_	_	_	_	_
Environmental	8	1	_	10	7	0	_	8	16	2	_	17
Gas Distribution	-	- '	_	-	- '	-	_	-	-		_	
HR, Disability, Workers Comp & Safety	49	32	-	81	43	7	_	50	92	38	_	130
Information Technology	1,309	2,361	-	3,670	1,151	494	-	1,645	2,460	2,855	-	5,315
Real Estate, Land & Facilities	171	614	5,433	6,217	150	128	1,136	1,415	321	742	6,569	7,632
Reg Affairs, Controller, Finance, Legal & Ext Aff	255	69	-	324	225	14	-	239	480	84	-	563
Risk Management	-	-	-	-	-	-	-	-	-	-	-	-
Supply Management & Supplier Diversity	172	732	-	904	151	153	-	304	323	885	-	1,208
Total Corporate Center	1,964	3,809	5,433	11,205	1,727	796	1,136	3,660	3,691	4,605	6,569	14,865
Unregulated												
CS - Field	-	-	-	-	-	-	-	-	-	-	-	_
CS - Operations, Information & Technologies	0	-	-	0	0	-	-	0	1	-	-	1
Electric Generation	-	-	-	-	-	-	-	-	-	-	-	-
Engineering	-	-	-	-	-	-	-	-	-	-	-	-
Environmental	3	0	-	4	3	0	-	3	6	0	-	7
Gas Distribution	-	-	-	-	-	-	-	-	-	-	-	-
HR, Disability, Workers Comp & Safety	26	20	-	46	23	4	-	27	49	24	-	73
Information Technology	60	401	-	461	53	84	-	137	113	485	-	598
Real Estate, Land & Facilities	88	246	4,267	4,601	78	51	892	1,021	166	297	5,159	5,622
Reg Affairs, Controller, Finance, Legal & Ext Aff	16	5	-	21	14	1	-	15	30	6	-	36
Risk Management			-	-	-	-	-	-	-	-	-	-
Supply Management & Supplier Diversity	10	2	4.007	12	9	0	-	9	19	2		21
Total Unregulated	204	674	4,267	5,145	179	141	892	1,213	383	815	5,159	6,357
Total Allocations Out:	20,394	39,412	9,700	69,506	16,484	8,241	2,028	26,754	36,879	47,653	11,728	96,260
Total SDG&E Shared Service Forecast	53,478	75,448	10,523	139,449	16,484	8,241	2,028	26,754	69,962	83,689	12,551	166,202
Overhead Rates:		Labor	NonLabor	NSE		<u> </u>						
Bill To Company:	Year	OH %	OH %	OH %								
SCG	2016	80.0%	20.9%	20.9%								
	-											

20.9%

2016

88.0%

20.9%

Corporate Center/Unregulated

SDG&E Shared Services Summary (Retained and Allocations In)						
<b>Test Year 2016</b> (\$2013 Thousands)						
Total Company Summary	(a)	(b)	(c)=(a)+(b)			
<del></del>	Direct Costs	Overheads	Fully Loaded Costs			
Retained	69,942	-	69,942			
Allocations In SCG	14,140	9,377	23,517			
Overhead Credit Gross Less Payroll Tax + Supp Ldr	-	(26,754) 1,578	(26,754) 1,578			
Adjusted Overhead Credit	-	(25,176)	(25,176)			
Total Net Shared Service O&M	84,083	(15,799)	68,284			
Functional Area Detail						
Retained	Direct Costs	Overheads	Fully Loaded Costs			
CS - Field	-	-	-			
CS - Operations, Information & Technologies	230	-	230			
Electric Generation	866	-	866			
Engineering Environmental	13 4.201	-	13 4,201			
Gas Distribution	-,201	-				
HR, Disability, Workers Comp & Safety	4,797	-	4,797			
Information Technology	39,603	-	39,603			
Real Estate, Land & Facilities	5,008	-	5,008			
Reg Affairs, Controller, Finance, Legal & Ext Aff	10,576	-	10,576			
Risk Management	2,539	-	2,539			
Supply Management & Supplier Diversity Total Retained	2,109		2,109			
Allocations In	69,942	<u> </u>	69,942			
From SCG	Direct Costs	Overheads	Fully Loaded Costs			
CS - Field & Meter Reading	231	177	408			
CC Information	254	265	616			
CS - Information	351 1 183	265 801	616 1 984			
CS - Office Operations	1,183	801	1,984			
CS - Office Operations CS - Technologies, Policies & Solutions	1,183 617	801 357	1,984 975			
CS - Office Operations CS - Technologies, Policies & Solutions Engineering, Emergency Services & Land Environmental Fleet & Facilities	1,183 617 2,069 57 380	801 357 1,379 32 116	1,984 975 3,448 89 496			
CS - Office Operations CS - Technologies, Policies & Solutions Engineering, Emergency Services & Land Environmental Fleet & Facilities Gas Distribution	1,183 617 2,069 57 380 998	801 357 1,379 32 116 530	1,984 975 3,448 89 496 1,529			
CS - Office Operations CS - Technologies, Policies & Solutions Engineering, Emergency Services & Land Environmental Fleet & Facilities Gas Distribution Gas Transmission	1,183 617 2,069 57 380 998 657	801 357 1,379 32 116 530 449	1,984 975 3,448 89 496 1,529 1,106			
CS - Office Operations CS - Technologies, Policies & Solutions Engineering, Emergency Services & Land Environmental Fleet & Facilities Gas Distribution Gas Transmission HR, Disability, Workers Comp & Safety	1,183 617 2,069 57 380 998 657 151	801 357 1,379 32 116 530 449	1,984 975 3,448 89 496 1,529 1,106 266			
CS - Office Operations CS - Technologies, Policies & Solutions Engineering, Emergency Services & Land Environmental Fleet & Facilities Gas Distribution Gas Transmission HR, Disability, Workers Comp & Safety Information Technology	1,183 617 2,069 57 380 998 657 151 5,149	801 357 1,379 32 116 530 449 114 3,755	1,984 975 3,448 89 496 1,529 1,106 266 8,904			
CS - Office Operations CS - Technologies, Policies & Solutions Engineering, Emergency Services & Land Environmental Fleet & Facilities Gas Distribution Gas Transmission HR, Disability, Workers Comp & Safety Information Technology Real Estate	1,183 617 2,069 57 380 998 657 151	801 357 1,379 32 116 530 449	1,984 975 3,448 89 496 1,529 1,106 266			
CS - Office Operations CS - Technologies, Policies & Solutions Engineering, Emergency Services & Land Environmental Fleet & Facilities Gas Distribution Gas Transmission HR, Disability, Workers Comp & Safety Information Technology	1,183 617 2,069 57 380 998 657 151 5,149 592	801 357 1,379 32 116 530 449 114 3,755 128	1,984 975 3,448 89 496 1,529 1,106 266 8,904 720			
CS - Office Operations CS - Technologies, Policies & Solutions Engineering, Emergency Services & Land Environmental Fleet & Facilities Gas Distribution Gas Transmission HR, Disability, Workers Comp & Safety Information Technology Real Estate Reg Aff/A&F/Legal/Ext Aff	1,183 617 2,069 57 380 998 657 151 5,149 592 1,507	801 357 1,379 32 116 530 449 114 3,755 128	1,984 975 3,448 89 496 1,529 1,106 266 8,904 720 2,624			
CS - Office Operations CS - Technologies, Policies & Solutions Engineering, Emergency Services & Land Environmental Fleet & Facilities Gas Distribution Gas Transmission HR, Disability, Workers Comp & Safety Information Technology Real Estate Reg Aff/A&F/Legal/Ext Aff Risk Management	1,183 617 2,069 57 380 998 657 151 5,149 592 1,507	801 357 1,379 32 116 530 449 114 3,755 128 1,117	1,984 975 3,448 89 496 1,529 1,106 266 8,904 720 2,624 353			
CS - Office Operations CS - Technologies, Policies & Solutions Engineering, Emergency Services & Land Environmental Fleet & Facilities Gas Distribution Gas Transmission HR, Disability, Workers Comp & Safety Information Technology Real Estate Reg Aff/A&F/Legal/Ext Aff Risk Management Total Allocations In  Shared Service O&M CS - Field	1,183 617 2,069 57 380 998 657 151 5,149 592 1,507 197 14,140 Direct Costs	801 357 1,379 32 116 530 449 114 3,755 128 1,117 156 9,377 Overheads	1,984 975 3,448 89 496 1,529 1,106 266 8,904 720 2,624 353 23,517			
CS - Office Operations CS - Technologies, Policies & Solutions Engineering, Emergency Services & Land Environmental Fleet & Facilities Gas Distribution Gas Transmission HR, Disability, Workers Comp & Safety Information Technology Real Estate Reg Aff/A&F/Legal/Ext Aff Risk Management Total Allocations In  Shared Service O&M CS - Field CS - Information	1,183 617 2,069 57 380 998 657 151 5,149 592 1,507 197 14,140 Direct Costs	801 357 1,379 32 1116 530 449 114 3,755 128 1,117 156 9,377 <b>Overheads</b>	1,984 975 3,448 89 496 1,529 1,106 266 8,904 720 2,624 353 23,517 Fully Loaded Costs 408 616			
CS - Office Operations CS - Technologies, Policies & Solutions Engineering, Emergency Services & Land Environmental Fleet & Facilities Gas Distribution Gas Transmission HR, Disability, Workers Comp & Safety Information Technology Real Estate Reg Aff/A&F/Legal/Ext Aff Risk Management Total Allocations In  Shared Service O&M CS - Field CS - Information CS - Operations, Information & Technologies	1,183 617 2,069 57 380 998 657 151 5,149 592 1,507 197 14,140 Direct Costs 231 351 1,413	801 357 1,379 32 116 530 449 114 3,755 128 1,117 156 9,377 Overheads	1,984 975 3,448 89 496 1,529 1,106 266 8,904 720 2,624 353 23,517 Fully Loaded Costs 408 616 2,214			
CS - Office Operations CS - Technologies, Policies & Solutions Engineering, Emergency Services & Land Environmental Fleet & Facilities Gas Distribution Gas Transmission HR, Disability, Workers Comp & Safety Information Technology Real Estate Reg Aff/A&F/Legal/Ext Aff Risk Management Total Allocations In  Shared Service O&M CS - Field CS - Information CS - Operations, Information & Technologies CS - Technologies, Policies & Solutions	1,183 617 2,069 57 380 998 657 151 5,149 592 1,507 197 14,140 Direct Costs 231 351 1,413 617	801 357 1,379 32 1116 530 449 114 3,755 128 1,117 156 9,377 <b>Overheads</b>	1,984 975 3,448 89 496 1,529 1,106 266 8,904 720 2,624 353 23,517 Fully Loaded Costs 408 616 2,214			
CS - Office Operations CS - Technologies, Policies & Solutions Engineering, Emergency Services & Land Environmental Fleet & Facilities Gas Distribution Gas Transmission HR, Disability, Workers Comp & Safety Information Technology Real Estate Reg Aff/A&F/Legal/Ext Aff Risk Management Total Allocations In  Shared Service O&M CS - Field CS - Information CS - Operations, Information & Technologies CS - Technologies, Policies & Solutions Electric Generation	1,183 617 2,069 57 380 998 657 151 5,149 592 1,507 197 14,140 Direct Costs 231 351 1,413	801 357 1,379 32 116 530 449 114 3,755 128 1,117 156 9,377 Overheads 177 265 801 357	1,984 975 3,448 89 496 1,529 1,106 266 8,904 720 2,624 353 23,517 Fully Loaded Costs 408 616 2,214 975 866			
CS - Office Operations CS - Technologies, Policies & Solutions Engineering, Emergency Services & Land Environmental Fleet & Facilities Gas Distribution Gas Transmission HR, Disability, Workers Comp & Safety Information Technology Real Estate Reg Aff/A&F/Legal/Ext Aff Risk Management Total Allocations In  Shared Service O&M CS - Field CS - Information CS - Operations, Information & Technologies CS - Technologies, Policies & Solutions	1,183 617 2,069 57 380 998 657 151 5,149 592 1,507 197 14,140 Direct Costs 231 351 1,413 617 866	801 357 1,379 32 116 530 449 114 3,755 128 1,117 156 9,377 Overheads 177 265 801	1,984 975 3,448 89 496 1,529 1,106 266 8,904 720 2,624 353 23,517 Fully Loaded Costs 408 616 2,214			
CS - Office Operations CS - Technologies, Policies & Solutions Engineering, Emergency Services & Land Environmental Fleet & Facilities Gas Distribution Gas Transmission HR, Disability, Workers Comp & Safety Information Technology Real Estate Reg Aff/A&F/Legal/Ext Aff Risk Management Total Allocations In  Shared Service O&M CS - Field CS - Information CS - Operations, Information & Technologies CS - Technologies, Policies & Solutions Electric Generation Engineering Environmental Fleet & Facilities	1,183 617 2,069 57 380 998 657 151 5,149 592 1,507 197 14,140 Direct Costs 231 351 1,413 617 866 2,082 4,258 380	801 357 1,379 32 1116 530 449 114 3,755 128 1,117 156 9,377 Overheads 177 265 801 357 - 1,379 32 116	1,984 975 3,448 89 496 1,529 1,106 266 8,904 720 2,624 353 23,517 Fully Loaded Costs 408 616 2,214 975 866 3,461 4,290 496			
CS - Office Operations CS - Technologies, Policies & Solutions Engineering, Emergency Services & Land Environmental Fleet & Facilities Gas Distribution Gas Transmission HR, Disability, Workers Comp & Safety Information Technology Real Estate Reg Aff/A&F/Legal/Ext Aff Risk Management Total Allocations In  Shared Service O&M CS - Field CS - Information CS - Operations, Information & Technologies CS - Technologies, Policies & Solutions Electric Generation Engineering Environmental Fleet & Facilities Gas Distribution	1,183 617 2,069 57 380 998 657 151 5,149 592 1,507 197 14,140 Direct Costs 231 351 1,413 617 866 2,082 4,258 380 998	801 357 1,379 32 116 530 449 114 3,755 128 1,117 156 9,377 Overheads 177 265 801 357 - 1,379 32 116 530	1,984 975 3,448 89 496 1,529 1,106 266 8,904 720 2,624 353 23,517 Fully Loaded Costs 408 616 2,214 975 866 3,461 4,290 496 1,529			
CS - Office Operations CS - Technologies, Policies & Solutions Engineering, Emergency Services & Land Environmental Fleet & Facilities Gas Distribution Gas Transmission HR, Disability, Workers Comp & Safety Information Technology Real Estate Reg Aff/A&F/Legal/Ext Aff Risk Management Total Allocations In  Shared Service O&M CS - Field CS - Information CS - Operations, Information & Technologies CS - Technologies, Policies & Solutions Electric Generation Engineering Environmental Fleet & Facilities Gas Distribution Gas Transmission	1,183 617 2,069 57 380 998 657 151 5,149 592 1,507 197 14,140 Direct Costs 231 1,413 617 866 2,082 4,258 380 998 657	801 357 1,379 32 116 530 449 114 3,755 128 1,117 156 9,377 Overheads 177 265 801 357 - 1,379 32 116 530 449	1,984 975 3,448 89 496 1,529 1,106 266 8,904 720 2,624 353 23,517 Fully Loaded Costs 408 616 2,214 975 866 3,461 4,290 496 1,529 1,106			
CS - Office Operations CS - Technologies, Policies & Solutions Engineering, Emergency Services & Land Environmental Fleet & Facilities Gas Distribution Gas Transmission HR, Disability, Workers Comp & Safety Information Technology Real Estate Reg Aff/A&F/Legal/Ext Aff Risk Management Total Allocations In  Shared Service O&M CS - Field CS - Information CS - Operations, Information & Technologies CS - Technologies, Policies & Solutions Electric Generation Engineering Environmental Fleet & Facilities Gas Distribution Gas Transmission HR, Disability, Workers Comp & Safety	1,183 617 2,069 57 380 998 657 151 5,149 592 1,507 197 14,140  Direct Costs  231 351 1,413 617 866 2,082 4,258 380 998 657 4,949	801 357 1,379 32 116 530 449 114 3,755 128 1,117 156 9,377 Overheads 177 265 801 357 - 1,379 32 116 530 449 114	1,984 975 3,448 89 496 1,529 1,106 266 8,904 720 2,624 353 23,517 Fully Loaded Costs 408 616 2,214 975 866 3,461 4,290 496 1,529 1,106 5,063			
CS - Office Operations CS - Technologies, Policies & Solutions Engineering, Emergency Services & Land Environmental Fleet & Facilities Gas Distribution Gas Transmission HR, Disability, Workers Comp & Safety Information Technology Real Estate Reg Aff/A&F/Legal/Ext Aff Risk Management Total Allocations In  Shared Service O&M CS - Field CS - Information CS - Operations, Information & Technologies CS - Technologies, Policies & Solutions Electric Generation Engineering Environmental Fleet & Facilities Gas Distribution Gas Transmission HR, Disability, Workers Comp & Safety Information Technology	1,183 617 2,069 57 380 998 657 151 5,149 592 1,507 197 14,140  Direct Costs 231 351 1,413 617 866 2,082 4,258 380 998 657 4,949 44,752	801 357 1,379 32 116 530 449 114 3,755 128 1,117 156 9,377 Overheads 177 265 801 357 - 1,379 32 116 530 449 114 3,755	1,984 975 3,448 89 496 1,529 1,106 266 8,904 720 2,624 353 23,517 Fully Loaded Costs 408 616 2,214 975 866 3,461 4,290 496 1,529 1,106 5,063 48,507			
CS - Office Operations CS - Technologies, Policies & Solutions Engineering, Emergency Services & Land Environmental Fleet & Facilities Gas Distribution Gas Transmission HR, Disability, Workers Comp & Safety Information Technology Real Estate Reg Aff/A&F/Legal/Ext Aff Risk Management Total Allocations In  Shared Service O&M CS - Field CS - Information CS - Operations, Information & Technologies CS - Technologies, Policies & Solutions Electric Generation Engineering Environmental Fleet & Facilities Gas Distribution Gas Transmission HR, Disability, Workers Comp & Safety Information Technology Real Estate, Land & Facilities	1,183 617 2,069 57 380 998 657 151 5,149 592 1,507 197 14,140  Direct Costs 231 351 1,413 617 866 2,082 4,258 380 998 657 4,949 44,752 5,600	801 357 1,379 32 116 530 449 114 3,755 128 1,117 156 9,377 Overheads 177 265 801 357 - 1,379 32 116 530 449 114 3,755 108 108 108 108 108 108 108 108	1,984 975 3,448 89 496 1,529 1,106 266 8,904 720 2,624 353 23,517 Fully Loaded Costs 408 616 2,214 975 866 3,461 4,290 496 1,529 1,106 5,063 48,507 5,728			
CS - Office Operations CS - Technologies, Policies & Solutions Engineering, Emergency Services & Land Environmental Fleet & Facilities Gas Distribution Gas Transmission HR, Disability, Workers Comp & Safety Information Technology Real Estate Reg Aff/A&F/Legal/Ext Aff Risk Management Total Allocations In  Shared Service O&M CS - Field CS - Information CS - Operations, Information & Technologies CS - Technologies, Policies & Solutions Electric Generation Engineering Environmental Fleet & Facilities Gas Distribution Gas Transmission HR, Disability, Workers Comp & Safety Information Technology	1,183 617 2,069 57 380 998 657 151 5,149 592 1,507 197 14,140  Direct Costs 231 351 1,413 617 866 2,082 4,258 380 998 657 4,949 44,752	801 357 1,379 32 116 530 449 114 3,755 128 1,117 156 9,377 Overheads 177 265 801 357 - 1,379 32 116 530 449 114 3,755	1,984 975 3,448 89 496 1,529 1,106 266 8,904 720 2,624 353 23,517 Fully Loaded Costs 408 616 2,214 975 866 3,461 4,290 496 1,529 1,106 5,063 48,507			
CS - Office Operations CS - Technologies, Policies & Solutions Engineering, Emergency Services & Land Environmental Fleet & Facilities Gas Distribution Gas Transmission HR, Disability, Workers Comp & Safety Information Technology Real Estate Reg Aff/A&F/Legal/Ext Aff Risk Management Total Allocations In  Shared Service O&M CS - Field CS - Information CS - Operations, Information & Technologies CS - Technologies, Policies & Solutions Electric Generation Engineering Environmental Fleet & Facilities Gas Distribution Gas Transmission HR, Disability, Workers Comp & Safety Information Technology Real Estate, Land & Facilities Reg Affairs, Controller, Finance, Legal & Ext Aff	1,183 617 2,069 57 380 998 657 151 5,149 592 1,507 197 14,140  Direct Costs  231 351 1,413 617 866 2,082 4,258 380 998 657 4,949 44,752 5,600 12,083	801 357 1,379 32 1116 530 449 114 3,755 128 1,117 156 9,377 Overheads 177 265 801 357 - 1,379 32 116 530 449 1114 3,755 128 1,117	1,984 975 3,448 89 496 1,529 1,106 266 8,904 720 2,624 353 23,517  Fully Loaded Costs 408 616 2,214 975 866 3,461 4,290 496 1,529 1,106 5,063 48,507 5,728 13,200			
CS - Office Operations CS - Technologies, Policies & Solutions Engineering, Emergency Services & Land Environmental Fleet & Facilities Gas Distribution Gas Transmission HR, Disability, Workers Comp & Safety Information Technology Real Estate Reg Aff/A&F/Legal/Ext Aff Risk Management Total Allocations In  Shared Service O&M CS - Field CS - Information CS - Operations, Information & Technologies CS - Technologies, Policies & Solutions Electric Generation Engineering Environmental Fleet & Facilities Gas Distribution Gas Transmission HR, Disability, Workers Comp & Safety Information Technology Real Estate, Land & Facilities Reg Affairs, Controller, Finance, Legal & Ext Aff Risk Management	1,183 617 2,069 57 380 998 657 151 5,149 592 1,507 197 14,140  Direct Costs  231 351 1,413 617 866 2,082 4,258 380 998 657 4,949 44,752 5,600 12,083 2,736	801 357 1,379 32 1116 530 449 114 3,755 128 1,117 156 9,377 Overheads 177 265 801 357 - 1,379 32 116 530 449 1114 3,755 128 1,117	1,984 975 3,448 89 496 1,529 1,106 266 8,904 720 2,624 353 23,517  Fully Loaded Costs 408 616 2,214 975 866 3,461 4,290 496 1,529 1,106 5,063 48,507 5,728 13,200 2,891			
CS - Office Operations CS - Technologies, Policies & Solutions Engineering, Emergency Services & Land Environmental Fleet & Facilities Gas Distribution Gas Transmission HR, Disability, Workers Comp & Safety Information Technology Real Estate Reg Aff/A&F/Legal/Ext Aff Risk Management Total Allocations In  Shared Service O&M CS - Field CS - Information CS - Operations, Information & Technologies CS - Technologies, Policies & Solutions Electric Generation Engineering Environmental Fleet & Facilities Gas Distribution Gas Transmission HR, Disability, Workers Comp & Safety Information Technology Real Estate, Land & Facilities Reg Affairs, Controller, Finance, Legal & Ext Aff Risk Management Supply Management & Supplier Diversity	1,183 617 2,069 57 380 998 657 151 5,149 592 1,507 197 14,140  Direct Costs 231 1,413 617 866 2,082 4,258 380 998 657 4,949 44,752 5,600 12,083 2,736 2,109	801 357 1,379 32 116 530 449 114 3,755 128 1,117 156 9,377 Overheads 177 265 801 357 - 1,379 32 116 530 449 114 3,755 128 1,117 156	1,984 975 3,448 89 496 1,529 1,106 266 8,904 720 2,624 353 23,517  Fully Loaded Costs 408 616 2,214 975 866 3,461 4,290 496 1,529 1,106 5,063 48,507 5,728 13,200 2,891 2,109			

# SDG&E Corporate Reallocation Costs Test Year 2016

(\$2013 Thousands)

# **Corporate Reallocation**

### Costs to Corporate Center

From SCG
From SDG&E
Total Costs to Corporate Center

Direct Costs	Overheads	Fully Loaded Costs
1,042	711	1,753
11,205	3,660	14,865
12,248	4,370	16,618

### Costs Allocated Back to Affiliates

SDG&E SCG Unregulated Total

Direct Costs	Overheads	Fully Loaded Costs
3,846	1,372	5,218
3,736	1,333	5,069
4,666	1,665	6,332
12,248	4,370	16,618

### **Reallocation Factors From Corporate Center**

<u>BillToCo</u>	<u>TY2016</u>
SDG&E	31.40%
SCG	30.50%
Unregulated	38.10%

Note: Difference due to rounding.

### III. SHARED ASSETS

## A. Shared Asset Policy Background

Shared assets are assets that are on the financial records of one utility, but are also used by other Sempra Energy affiliates. For SoCalGas, this applies to assets owned and used by SoCalGas, which are also used by SDG&E, Corporate Center and/or other Sempra Energy affiliates. Assets that can be identified, quantified, valued and exclusively used by one entity are not considered a shared asset. Assets that will be used by both utilities, (e.g., software applications) will be considered shared assets. However, items such as a scanner, which will be used exclusively by only one of the utilities will not be considered a shared asset and will be recorded on the financial records for the specific utility.

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SoCalGas and SDG&E established their Shared Asset Policy in 2002 which dictates how shared assets are reflected in the financial records. Shared assets are recorded on the financial records of the utility (owner) that receives the most service or use from the asset. For example, an asset that is used at a rate of 60% by SoCalGas employees and 40% by SDG&E employees is placed on the financial records of SoCalGas. For situations where utilization between the two utilities is exactly 50%, the established treatment is to place such assets on SoCalGas' records.

The utility owning the shared asset bills the other companies using allocation percentages, which are based on factors that reflect the usage level of the asset by the other companies. These utilization factors vary depending upon the asset. For example, a software project for a specific customer process may utilize the number of customers as the measure of utilization, whereas, a software project that is used internally may rely upon a count of the number of employees using the software.

These allocation percentages are reviewed annually and are adjusted as needed in accordance with the Shared Asset Policy if there are material changes to the business activities. This review is conducted by the organization responsible for the asset and is coordinated by the ABC organization. If necessary, the allocation percentages change so each utility and affiliate is charged the appropriate level of costs.

Once the asset is initially capitalized, it remains on the utility's records even though the utilization factor may change in the future. This practice removes the undue administrative burden and associated costs (such as incremental sales tax) caused by transferring the asset from one utility to the other. Therefore, if an asset is originally placed on SoCalGas' records but usage of the asset subsequently declines below 50%, SoCalGas nonetheless remains the owner of the asset. Any additions to a shared asset are recorded on the owner's financial records where the original asset is recorded.

# **B.** Shared Asset Billing

SoCalGas' shared assets consist primarily of facilities, computer hardware and software, and communications (telecommunication infrastructure). SoCalGas charges the Sempra Energy affiliates for the use of these assets by developing a capital revenue requirement. This revenue requirement is retained by SoCalGas or billed to other entities according to the particular allocation methodology chosen for each asset to distribute the costs.

When developing the revenue requirement, the shared assets are put into asset categories. Assets listed in these categories include those that are currently in service, as well as the forecasted additions as requested in this GRC proceeding through TY 2016. For SoCalGas, the shared assets are classified into the following categories:

- Structures and Improvements;
- Computer Hardware;
- Computer Software;
  - o 2-4 years life;
    - o 5-8 years life;
    - o 9-12 years life;
  - o 15 years life;
  - o 20 years life;
- Communications; and
- Miscellaneous.

For each asset category, an annual weighted-average rate base is calculated. A return on rate base, state and federal income taxes, estimated depreciation expense, and property taxes are derived from that information, resulting in a total revenue requirement. The Appendix to this testimony provides further details for the shared asset rate base calculations. The various revenue requirement components are determined and sponsored by other GRC witnesses.<sup>12</sup>

Once the billable charges (i.e., revenue requirements) for the asset categories are determined, they are apportioned to the appropriate Sempra Energy affiliates using the allocation percentages. As discussed earlier, the allocation percentages are based on utilization factors developed specifically for each forecasted project by the sponsoring witness. The allocation percentages have been weighted by the net book value or estimated project costs to develop composite allocation percentages for the asset classes in the RO. For example, based on the weighted calculations of the various projects, the structures and improvements category may end

The total company weighted-average rate base is sponsored by SoCalGas' Rate Base witness, Garry G. Yee in Exhibit SCG-26. The calculation of return on rate base percentage is performed in the Results of Operations model and is sponsored by SoCalGas' Summary of Earnings witness, Khai Nguyen in Exhibit SCG-34. The tax expenses are sponsored by SoCalGas' Tax witness, Ragan Reeves in Exhibit SCG-28. Depreciation rates are sponsored by SoCalGas' Depreciation witness, Flora Ngai in Exhibit SCG-27.

up with an allocation of 81.12% retained by SoCalGas, 17.6% allocated to SDG&E, and 1.28% allocated to other Sempra Energy affiliates. These percentages are used to determine the amounts to be charged to the appropriate Sempra Energy affiliates.

When utility charges are billed to Corporate Center, the charges are then billed back to the utilities and other Sempra Energy affiliates based on a set of allocation percentages determined by Corporate Center. This process is discussed in the testimony of Corporate Center witness Peter Wall (Ex. SCG-19). However, when developing the revenue requirement, a net billing process is used for shared asset expense allocations to Corporate Center. With the net billing process, the percentage allocation of shared asset charges billed to Corporate Center (that would then be re-allocated and billed out) is already incorporated within the percentage allocations to SDG&E and Sempra Energy affiliates and retained by SoCalGas. This eliminates a second iteration required in developing the revenue requirement. In order to reflect this activity for the purposes of filing the GRC, the weighted allocation percentages for each Sempra Energy affiliate are adjusted to reflect the chargeback of shared asset expenses from Corporate Center.

For example, prior to the net billing process, the allocation of computer hardware was 4.89% allocated to Corporate Center, 41.51% allocated to SDG&E, 53.6% retained by SoCalGas, and 0.0% allocated to the Sempra Energy non-regulated affiliates. With the net billing process, accounting for the results of the Corporate Center charge back process, the allocations would be adjusted to 0% allocated to Corporate Center, 43.28% allocated to SDG&E, 55.36% retained by SoCalGas and 1.36% allocated to Sempra Energy non-regulated affiliates. Refer to Table SCG-MAD-1 below.

Table SCG-MAD-1
Example of Net Billing Process on Allocation Percentages

	Corporate	SDGE	SCG	Non Reg's	Total
Allocation %	4.89%	41.51%	53.60%	0.00%	100.00%
	-4.89%	1.77%	1.76%	1.36%	0.00%
Net Allocation %	0.00%	43.28%	55.36%	1.36%	100.00%

This process effectively leaves a zero allocation of shared asset costs to Corporate Center, with the Corporate Center allocations spread among SoCalGas (retained), SDG&E, and the Sempra Energy non-regulated affiliates.

<sup>&</sup>lt;sup>13</sup> This net billing process, also called BUCU process, is explained in Section C above.

Table SCG-MAD-2 reflects the summary of projected revenue requirements from the RO model related to shared assets by their asset category grouping for TY 2016.

# Table SCG-MAD-2 Summary of Shared Asset Revenue Requirements

			2016 Test Year (In Thousands)					
			Return	Annual		Total	Alloca	tion \$
	Weighted Avg	Billable	Grossed Up	Deprec.	Annual	Billable	SCG	Total
2016	Rate Base	Return	for FIT & SIT	Expense	Property Tax	Charges	Retained	Billed
Structures & Improvements	8,562	687	1,159	1,930	108	3,197	3,100	97
Computer Hardware	42,278	3,391	5,722	26,590	535	32,847	18,673	14,173
Computer Software:								
2-4 Yr	rs 876	70	119	763	0	881	551	330
5-8 Yr	s 49,746	3,990	6,733	17,476	0	24,209	16,711	7,497
9-12 Yr	rs 187,205	15,014	25,338	32,987	0	58,325	37,322	21,003
15 Yr	rs (1,702)	(137)	(230)	0	0	(230)	(146)	(84)
20 Yr	rs 0	0	0	0	0	0	0	0
Communications	14,064	1,128	1,904	6,817	178	8,898	4,984	3,914
Miscellaneous	202	16	27	0	3	30	23	7
Tota	al 301 231	24 159	40 771	86 561	823	128 156		46 937

The total amount billed to the Sempra Energy affiliates as noted above is reflected in the Miscellaneous Revenues testimony of SoCalGas witness Michelle Somerville (Ex. SCG-32).

# C. Description of Shared Asset Categories

# 1. Structures and Improvements

Shared structures and improvements consist primarily of leasehold improvements to the Gas Company Tower and improvements to the Monterey Park Facilities. The allocations for the improvements of these assets are based on space studies developed and performed by the SoCalGas Facilities Management Department. These projects are sponsored by SoCalGas' Real Estate witness, Jim Seifert (Ex. SCG-16), and Fleet Services & Facilities witness, Carmen Herrera (Ex. SCG-15).

## 2. Computer Hardware and Software

Shared computer hardware and software consists of mainframe, servers, exchange (email) and SAP Software, among others. Utilization measures for these various assets are tracked, ranging from number of users (either employees or customers) to the amount of activity used (bandwidth) for each company. The utilization measures determine the allocation percentages. These projects are sponsored by SoCalGas witness Christopher R. Olmsted (Ex. SCG-18-R). Please refer to Table SCG-MAD-3.

### 3. Communications

Shared communication assets include telecommunication infrastructure and network operations equipment. The allocations for these assets are based on the amount of usage by the end users, for example bandwidth. These projects are sponsored by SoCalGas witness Christopher R. Olmsted (Ex. SCG-18-R). Please refer to Table SCG-MAD-3.

# 4. Miscellaneous

This category represents all other items that do not fit in the previous categories. This category represents existing assets and does not include any future projects.

# D. Summary

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Table SCG-MAD-3 below reflects the forecasted shared asset projects for 2014 - 2016 with allocation percentages (prior to the netting of Corporate Center charge-back) and the supporting witness.

[Remainder of page intentionally left blank]

# **Table SCG-MAD-3**

# **Forecasted Shared Asset Projects and Allocation Percentages**

		Percentage Allocated To	Percentage Allocated To Sempra Corp and	
Project Name	SCG	SDGE	Affiliates	Witness
PT81420 M&I Compliance Reporting	55%	43%	2%	Chris Olmstead
PT81380 SAP SUPER USER PROVISIONING	55%	42%	3%	Chris Olmstead
PT81434 2016 GRC Results of Op Model	50%	50%	0%	Chris Olmstead
PT14853 ITSM Tool Optimization	55%	45%	0%	Chris Olmstead
PT15868 SE 2015 Mainframe Expansion	55%	42%	3%	Chris Olmstead
PT16934 eGRC Infrastructure Refresh	55%	42%	3%	Chris Olmstead
PT16935 Forensics Lab Infrastructure Refresh	55%	42%	3%	Chris Olmstead
PT81440 Data Center Network Core	55%	42%	3%	Chris Olmstead
PT14872 SCG 2014 Active Directory Refresh	55%	42%	3%	Chris Olmstead
PT81442 SE Network Attached Storage (NAS) Replacement	55%	42%	3%	Chris Olmstead
PT81443 SEu Wireless/Sempra Virtual Office Upgrade and Expansion	55%	42%	3%	Chris Olmstead
PT14869 NAESB EDIX Upgrade	90%	10%	0%	Chris Olmstead
PT14873 SAP Logistics Mobility Refresh	55%	40%	5%	Chris Olmstead
PT14873 SAP Logistics Mobility Refresh	55%	40%	5%	Chris Olmstead
PT14854 SAP ECC and BI Archiving	58%	39%	3%	Chris Olmstead
PT14855 Business Objects Upgrade	58%	39%	3%	Chris Olmstead
PT15804 Microsoft Business Intelligence (BI) Enterprise Platform	55%	40%	5%	Chris Olmstead
PT14834 SEu Web-Audio Conferencing and Instant Messaging Refresh	55%	42%	3%	Chris Olmstead
PT15932 Web Application Database Firewalls	55%	42%	3%	Chris Olmstead
PT15932 Web Application Database Firewalls	55%	42%	3%	Chris Olmstead
PT15932 Web Application Database Firewalls	55%	42%	3%	Chris Olmstead
PT81416 ENTERPRISE MESSAGING INFRASTRUCTURE	55%	42%	3%	Chris Olmstead
PT81417 EDIX Enhancement - Phase 2	55%	42%	3%	Chris Olmstead
PT81426 SERVER REPLACEMENT-AIX RETIREMENT	55%	42%	3%	Chris Olmstead
PT81433 Enterprise Voice System Refresh	55%	42%	3%	Chris Olmstead
ROWS Refresh Out of Warranty Servers.	58%	38%	4%	Chris Olmstead
ROWS Refresh Out of Warranty Servers.	58%	38%	4%	Chris Olmstead
ROWS Refresh Out of Warranty Servers.	58%	38%	4%	Chris Olmstead
PT201410 SEu Call Recording Replacement	60%	35%	5%	Chris Olmstead
PT201433 Backup Services Enhancement	65%	30%	5%	Chris Olmstead
	55%	42%	3%	Chris Olmstead
PT14835 Mobile Device Management Infrastructure	55%	42%	3%	Chris Olmstead
PT14838 End Point Security Project			3% 3%	Chris Olmstead
PT14889 SEu Enterprise Call Recording Refresh	55%	42%		
PT51809 SEu CCC Avaya System Refresh	55%	42%	3%	Chris Olmstead
PT15844 Web Application Firewall	55%	42%	3%	Chris Olmstead
PT15874 Enterprise Risk and Compliance (eGRC) Archer expansion	55%	42%	3%	Chris Olmstead
PT15879 Enterprise Social Computing	55%	42%	3%	Chris Olmstead
PT15880 ITCS - App-V and UE-V	55%	42%	3%	Chris Olmstead
PT15880 ITCS - App-V and UE-V	55%	42%	3%	Chris Olmstead
PT15881 SCG Video-enabled Collaboration Room Upgrade	55%	42%	3%	Chris Olmstead
PT15882 SEu TelePresence Upgrade	55%	42%	3%	Chris Olmstead
PT15890 SCG Infrastructure Rooms Compton Headquarter	55%	42%	3%	Chris Olmstead
PT15896 SE SAN Storage Expansion	55%	42%	3%	Chris Olmstead
PT15899 SE 2015 VMware View Virtual Desktop Infrastructure	55%	42%	3%	Chris Olmstead
PT16892A SE Infrastructure Enabling Services (DNS, DHCP, NTP)	55%	42%	3%	Chris Olmstead
PT16892B SE SCOM 2012 Upgrade	55%	42%	3%	Chris Olmstead
PT16899B SE 2016 VMware View Virtual Desktop Infrastructure	55%	42%	3%	Chris Olmstead
PT15930 IPS Refresh	55%	42%	3%	Chris Olmstead
PT14850 SE System Management and Automation	55%	45%	0%	Chris Olmstead
PT14851 SE Local Area Network Refresh	55%	45%	0%	Chris Olmstead
PT14852 SE Enterprise Application Messaging and Caching Platform	55%	45%	0%	Chris Olmstead
PT15883 SE Converged Computing Infrastructure	55%	42%	3%	Chris Olmstead
PT15883 SE Converged Computing Infrastructure	55%	42%	3%	Chris Olmstead
PT15884 SE Backup Systems	55%	42%	3%	Chris Olmstead
PT15891B SE EWE Self Service Web provision/deployment	55%	45%	0%	Chris Olmstead
PT16884 SE Backup Systems	55%	42%	3%	Chris Olmstead
PT15893A SE Wide Area Network Refresh	55%	42%	3%	Chris Olmstead

# **Table SCG-MAD-3 Continued**

	•	Percentage Allocated To	Percentage Allocated To Sempra Corp and	
Project Name	SCG	SDGE	Affiliates	Witness
PT16894A SCG Private Network Expansion	55%	42%	3%	Chris Olmstead
PT16895A SE Remote Access Services (VPN) Refresh	55%	42%	3%	Chris Olmstead
PT81414 CORE NETWORK DESIGN	55%	42%	3%	Chris Olmstead
PT81432 PRIVATE NETWORK EXPANSION AND REFRSH	55%	42%	3%	Chris Olmstead
PT81432 PRIVATE NETWORK EXPANSION AND REFRSH	55%	42%	3%	Chris Olmstead
PT81403 TELECOMMUNICATIONS EXPENSE MANAGEMENT	55%	42%	3%	Chris Olmstead
PT14803 - Envoy Next Generation	90%	10%	0%	Chris Olmstead
PT15823 SEU Customer Contact Center Genesys Upgrade	60%	40%	0%	Chris Olmstead
PT15823 SEU Customer Contact Center Genesys Upgrade	60%	40%	0%	Chris Olmstead
PT 15828 In House EDI X12 Services	55%	42%	3%	Chris Olmstead
PT - 14807 Click Upgrade	90%	10%	0%	Chris Olmstead
PT - 14807 Click Upgrade	90%	10%	0%	Chris Olmstead
PT - 14807 Click Upgrade	90%	10%	0%	Chris Olmstead
PT16860 GIS Gas Enhancements 2016	90%	10%	0%	Chris Olmstead
PT14817 - Business Planning Simulation (BPS) Replacement Project	58%	42%	0%	Chris Olmstead
PT14817 - Business Planning Simulation (BPS) Replacement Project	55%	40%	5%	Chris Olmstead
PT14817 - Business Planning Simulation (BPS) Replacement Project	55%	40%	5%	Chris Olmstead
PT14876 Shop Tracking System	61%	39%	0%	Chris Olmstead
PT14876 Shop Tracking System	61%	39%	0%	Chris Olmstead
PT14919 Click and SAP Disaster Recovery Tier Upgrade	58%	42%	0%	Chris Olmstead
PT14919 Click and SAP Disaster Recovery Tier Upgrade	58%	42%	0%	Chris Olmstead
PT14924 Enterprise GIS Uplift	61%	39%	0%	Chris Olmstead
PT15821 Field Force Reporting	60%	40%	0%	Chris Olmstead
PT15856 SAP Business Warehouse 7.3 Upgrade	55%	40%	5%	Chris Olmstead
PT14925 Employee Care Services iVOS Claims System AON eSolutions	74%	25%	1%	Chris Olmstead
PT16802 Click v8 Functional Enhancements	90%	10%	0%	Chris Olmstead
PT16802 Click v8 Functional Enhancements	90%	10%	0%	Chris Olmstead
PT81431 Click M&I M&R Stabilization	90%	10%	0%	Chris Olmstead
PT81412 GAS GIS Enhancements 2013	90%	10%	0%	Chris Olmstead
PT81353 ECM REPLACEMENT	55%	42%	3%	Chris Olmstead
PT15859 GIS Gas Enhancements 2015	90%	10%	0%	Chris Olmstead
PT14832 SharePoint 2013	50%	34%	16%	Chris Olmstead
PT14832 SharePoint 2013	55%	42%	3%	Chris Olmstead
PT14833 Data Loss Prevention	58%	38%	4%	Chris Olmstead
PT14833 Data Loss Prevention	58%	38%	4%	Chris Olmstead
PT14833 Data Loss Prevention	58%	38%	4%	Chris Olmstead
PT14897 Travel and Expense Mobility	58%	42%	0%	Chris Olmstead
PT15926 SAP Enterprise Mobility	55%	40%	5%	Chris Olmstead
PT81407 E-PROCUREMENT IMPLEMENTATION	55%	42%	3%	Chris Olmstead
PT81407 E-PROCUREMENT IMPLEMENTATION	55%	42%	3%	Chris Olmstead
PT81407 E-PROCUREMENT IMPLEMENTATION	55%	42%	3%	Chris Olmstead
PT14861 Identity & Access Management, Phase 3	55%	45%	0%	Chris Olmstead
PT14861 Identity & Access Management, Phase 3	55%	42%	3%	Chris Olmstead
PT14861 Identity & Access Management, Phase 3	55%	43%	2%	Chris Olmstead
PT16888 Identity & Access Management Infrastructure Refresh	55%	42%	3%	Chris Olmstead
PT15898 SE Application Platform Technology Refresh	55%	42%	3%	Chris Olmstead
PT14810 - Gas Distribution Analytics Phase 2	90%	10%	0%	Chris Olmstead
PT14810 - Gas Distribution Analytics Phase 2	90%	10%	0%	Chris Olmstead
PT14862 Greenhouse Gas and Environmental Sustainability Management Tool		45%	0%	Chris Olmstead
PT14805 - Enterprise BI Analytics and Dashboards - 2014	45%	35%	20%	Chris Olmstead
PT15806 Enterprise BI Analytics and Dashboards - 2015	55%	42%	3%	Chris Olmstead
PT15811 Enterprise Analytics System (EAS) Phase II	45%	35%	20%	Chris Olmstead
PT16816 Enterprise Analytics System (EAS) Phase III	55%	42%	3%	Chris Olmstead
PT16927 Enterprise BI Analytics and Dashboards	55%	40%	5%	Chris Olmstead
General Plant - Computer Hardware	55%	42%	3%	Chris Olmstead

Table SCG-MAD-4 below reflects the total miscellaneous revenue (allocated shared asset expenses to the Sempra Energy affiliates) for SoCalGas for 2013 Recorded Year and TY 2016.

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### **Table SCG-MAD-4**

Shared Asset Miscellaneous Revenue (\$000's)							
2013 Recorded 2016 TY Net Change							
49,319	46,937	(2,381)					

The decrease from 2013 recorded to TY 2016 is primarily attributable to new shared asset additions with shorter depreciable lives. In total plant additions are increasing but higher accumulated depreciation (due to shorter depreciable lives) is creating a lower weighted average rate base, thus lowering the total billable charges.

As discussed previously, each utility bills the other utility for the allocation of the revenue requirement for each asset category. Table SCG-MAD-5 reflects the Shared Asset expense allocation billed to SoCalGas from SDG&E for 2013 Recorded and TY 2016.

**Table SCG-MAD-5** 

Shared Asset Expense Allocation from SDG&E (\$000's)								
2013 Recorded	2016 TY	Net Change						
9,435	7,686	(1,750)						

The main reason for the decrease is due to quicker Shared Asset Depreciation and Asset Retirements and fewer new additions of Shared Assets. The list of projects is identified in my SDG&E Shared Services and Shared Assets Billings Policy and Processes Testimony (see Ex. SDG&E-26, Table SDG&E-MAD-3). The calculation for the shared asset expense can be found in Appendix MAD-A-1 to this testimony.

## IV. CONCLUSION

This concludes my revised prepared direct testimony.

V.	WITNESS	<b>QUALIFICA</b>	TIONS
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My name is Mark A. Diancin. My business address is 555 West Fifth Street, Los Angeles, California 90013. My current position is Project Manager II in the Operations Planning & GRC Data Analysis group for SoCalGas. I was formerly the Affiliate Billing and Costing Principal Accountant for SoCalGas.

I received a Bachelor of Science from the University of California, Riverside in June 1999. I was initially employed by SoCalGas in July 2000 and have held various positions of increasing responsibility in the Accounting and Finance areas of the company, including Financial Planning and Financial Systems. My responsibilities have included participation and/or supervision of SAP CO month-end closing, affiliate billing, overhead rate studies, and SAP/Business Warehouse client support.

# **APPENDIX -** Shared Asset Rate Base Calculations

#### SoCalGas Shared Asset Allocation

Billable Costs

		Weighted Avg	Annual	Billable	Return Grossed Up	Annual Deprec.	Annual	Total Billable	Allocati	ion %	Alloca	tion \$									
2014		Data Dasa	Deture	Deture	for FIT 0 CIT	Firmanaa	Dranash: Tay	Charasa	Deteined	Dillad	Datainad	Dillad	SoCal	CDCE	Affiliate	Total		SoCalGas Retained	SDGE	Affiliate	Total
2014		Rate Base	Return	Return	for FIT & SIT	Expense	Property Tax	Charges	Retained	Billed	Retained	Billed	Socal	SDGE	Amilate	Total		Retained	SUGE	Ailliale	TOTAL
													*********								
Structures & Improvement Computer Hardware	S	24,092 39,532	8.02% 8.02%	1,932 3,170	3,261 5,351	9,939 21,741	301 494	13,501 27,586	94.0% 57.2%	6.0% 42.8%		807 11,807	000000000000000000000000000000000000000	747 11,536	61 270	807 11,807	Structures and Improvements Computer Hardware	94.02% 57.20%	5.53% 41.82%	0.45% 0.98%	100% 100%
Computer Software:		00,002	0.0270		0,001	£1,771		21,000		42.070		11,007					Computer residuale	07.2070	11.02/0	0.0070	100 /6
	2-4 Yrs		8.02%	663	1,119	7,031	0	8,151	58.5%	41.5%		3,380		3,354	26	3,380	Computer Software 2-4 Yrs	58.53%	41.15%	0.32%	100%
	5-8 Yrs 9-12 Yrs		8.02% 8.02%	2,485 20.243	4,194 34,163	10,777 32.987	0	14,971 67,149	62.4% 64.0%	37.6% 36.0%	9,339 42,955	5,632 24,194		5,497 24,180	135 13	5,632 24,194	Computer Software 5-8 Yrs Computer Software 9-12 Yrs	62.38% 63.97%	36.72% 36.01%	0.90% 0.02%	100% 100%
	15 Yrs		8.02%	20,243	154	5.181	0	5,334	62.3%	37.7%	,	2.013	000000000	1.992	21	2,013	Computer Software 15 Yrs	62.26%	37.35%	0.02%	100%
	20 Yrs		8.02%	0	0	0	Ō	0	0.0%	0.0%	0	0			0	0	Computer Software 20 Yrs				
Communications Miscellaneous		15,527 248	8.02% 8.02%	1,245 20	2,102 34	7,494 0	194 3	9,790 37		38.6% 23.3%	-,	3,774 9	0000000000	3,688	86 0	3,774 9	Communications Miscellaneous	61.45% 76.67%	37.67% 23.33%	0.88%	100% 100%
IVII3CEIIAI IEOU3	Total		8.02%	29,850	50,376	95,150	993	146,519		20.070	20	51,616	0	51,004	612	51,616	Wilscellai leous	70.0770	20.0070	0.0070	10070
					Return	Annual		Total	Allocat	ion %	Alloca	tion \$									
		Weighted Avg	Annual	Billable	Grossed Up	Deprec.	Annual	Billable										0-0-10			
2015		Rate Base	Return	Return	for FIT & SIT	Expense	Property Tax	Charges	Retained	Billed	Retained	Billed	SoCal	SDGE	Affiliate	Total		SoCalGas Retained	SDGE	Affiliate	Total
2010		Tato Baso	riotarri	riotarri	101 1 11 0 011	Ефоно	1 Toporty Tax	onargoo	rtotamod	Dillou	radanou	Dilloc	COCC	ODOL	7 111111010	10101		Totalilos	ODOL	7 timedto	rotai
Structures & Improvement	S	14,249	8.02%	1,143	1,929	9,786	179	11,894	95.1%	4.9%		580	000000000	523	57	580	Structures and Improvements		4.40%	0.48%	100%
Computer Hardware Computer Software:		49,342	8.02%	3,957	6,678	24,983	621	32,282	57.3%	42.7%	18,488	13,794		13,452	342	13,794	Computer Hardware	57.27%	41.67%	1.06%	100%
Computer Software.	2-4 Yrs	3,901	8.02%	313	528	5,161	0	5,689	60.4%	39.6%	3,434	2,255	************	2,227	28	2,255	Computer Software 2-4 Yrs	60.36%	39.14%	0.50%	100%
	5-8 Yrs		8.02%	2,952	4,982	13,823	0	18,805	62.7%	37.3%	11,785	7,020	***********	6,791	229	7,020	Computer Software 5-8 Yrs	62.67%	36.11%	1.22%	100%
	9-12 Yrs	-,	8.02%	17,633	29,758	32,987	0	62,744	64.0%	36.0%	- 4	22,600	0000000000	22,588	13	22,600	Computer Software 9-12 Yrs	63.98%	36.00%	0.02%	100%
	15 Yrs 20 Yrs		8.02% 8.02%	(121)	(205)	777 0	0	572 0	63.3% 0.0%	36.7% 0.0%	362 0	210 0		209	1	210 0	Computer Software 15 Yrs Computer Software 20 Yrs	63.31%	36.59%	0.10%	100%
			0.02/0						0.070	0.070							Computer Contware 20 113				
Communications		9,704	8.02%	778	1,313	5,932	122	7,368	58.5%	41.5%		3,061		2,985	76	3,061	Communications	58.46%	40.51%	1.03%	100%
Miscellaneous	Total	225 332.577	8.02% 8.02%	18 26.673	30 45.014	93.448	925	139.387	76.7%	23.3%	25	49.528	20000000	8	746	49.528	Miscellaneous	76.67%	23.33%	0.00%	100%
	Iotai	332,377	0.02%	20,073	Return	93,446 Annual	920	Total	Allocati	ion %	ΔΙΙοςα	49,526 tion \$		48,782	/46	49,528					
		Weighted Avg	Annual	Billable	Grossed Up	Deprec.	Annual	Billable	7 110000	OI 70	7 11000	μοιτφ									
						_												SoCalGas			
2016		Rate Base	Return	Return	for FIT & SIT	Expense	Property Tax	Charges	Retained	Billed	Retained	Billed	SoCal	SDGE	Affiliate	Total		Retained	SDGE	Affiliate	Total
Structures & Improvement	s	8,562	8.02%	687	1,159	1,930	108	3,197	97.0%	3.0%	3,100	97	3333333333	79	17	97	Structures and Improvements	96.98%	2.48%	0.54%	100%
Computer Hardware		42,278	8.02%	3,391	5,722	26,590	535	32,847	56.9%	43.2%	18,673	14,173		13,832	342	14,173	Computer Hardware	56.85%	42.11%	1.04%	100%
Computer Software:	2-4 Yrs	876	0.000/	70	119	760	0	881	60 EN	27 50/	EE4	220		222	7	220	Committee Coffuero 2 4 Ven	CO E40/	20.040/	0.000/	1000/
	5-8 Yrs		8.02% 8.02%	3.990	6.733	763 17.476	0	24.209	62.5% 69.0%	37.5% 31.0%		330 7.497		323 7.246	252	330 7.497	Computer Software 2-4 Yrs Computer Software 5-8 Yrs	62.54% 69.03%	36.64% 29.93%	0.82% 1.04%	100% 100%
	9-12 Yrs		8.02%	15,014	25,338	32,987	Ö	58,325	64.0%	36.0%	- 4	21,003	200000000000000000000000000000000000000	20,991	12	21,003	Computer Software 9-12 Yrs	63.99%	35.99%	0.02%	100%
	15 Yrs		8.02%	(137)	(230)	0	0	(230)		36.6%	, ,	(84)	200000000000000000000000000000000000000	(84)	(0)	(84)	Computer Software 15 Yrs	63.39%	36.53%	0.08%	100%
	20 Yrs	0	8.02%	0	0	0	0	0	0.0%	0.0%	0	0		) ::::::::::::::::::::::::::::::::::::	0	0	Computer Software 20 Yrs				
Communications		14,064	8.02%	1,128	1,904	6,817	178	8,898	56.0%	44.0%	4,984	3,914	0.0000000000000000000000000000000000000	3,839	76	3,914	Communications	56.01%	43.14%	0.85%	100%
Miscellaneous		202	8.02%	16	27	0	3	30	76.7%	23.3%		7	600000000000000000000000000000000000000	7	0	7	Miscellaneous	76.67%	23.33%	0.00%	100%
	Total	301,231	8.02%	24,159	40,771	86,561	823	128,156				46,937		46,232	705	46,937	=				

# **List of Commonly Used Acronyms**

A&G: administrative and general ABC: Affiliate Billing and Costing BUCU: Business Unit Charge Ups CC: Sempra Energy Corporate Center

CPUC: California Public Utilities Commission FERC: Federal Energy Regulatory Commission

FTEs: full-time employees/equivalents

GRC: general rate case IT: Information Technology

O&M: operations and maintenance

P&B: Pension and Benefits

PLPD: Public Liability and Property Damage SAP: Systems Applications and Products

SCG or SoCalGas: Southern California Gas Company

SDG&E: San Diego Gas & Electric Company

Sempra: Sempra Energy

TY: Test year

Variable Pay: also known as incentive compensation plan

Workers' Comp: Workers' Compensation

### **DEFINITIONS**

### **Shared Services Terms Defined**

The following definitions are provided for terms used in this testimony as well as in the testimonies of the Shared Services witnesses for SoCalGas and SDG&E.

100% incurred view: all direct costs prior to any allocations out.

<u>Adjusted-recorded costs</u>: 2013 actual costs, adjusted as needed to reflect an appropriate base level of expenditures for the GRC.

<u>Affiliates</u>: business units within Sempra Energy, including SoCalGas and SDG&E, as well as Corporate Center, and all other non-utility wholly-owned Sempra Energy subsidiaries.

Allocations-in: see "Billed-in" below.

<u>Allocations-out</u>: costs billed from one utility to another or to Corporate Center/Other for Shared Services provided. Shared Services allocations are performed at the cost center level. Individual cost centers have specific, unique allocation methods described in detail within the testimony work papers.

<u>Allocation methods</u>: direct charges or percentage-driven allocations based on Causal/Beneficial drivers or Multi-Factors, which are applied to incurred costs to determine the amount billed from the utility providing a Shared Service to the receiving utility or other Sempra Energy affiliate benefiting from the activity.

Base year expenses: 2013 adjusted-recorded costs.

<u>Billed-in</u>: also referred to as Allocations-in, these are costs received by one utility, due to another utility's allocations. Billed-in costs become a component of book expense.

Book expense: retained plus billed-in costs. Book expense is the final cost to each utility.

<u>Cost centers</u>: the lowest level organizational unit for which Shared Services costs are tracked and recorded.

<u>Cost Driver</u>: basis for which costs are allocated. Employee headcount is an example of a cost driver.

<u>Direct costs:</u> specific costs, labor and non-labor, for each work activity.

<u>Fully-loaded costs</u>: direct costs plus all applicable indirect charges and overheads. For example, in the process of billing the direct cost of non-union labor to an affiliate for Shared Services performed, overhead costs are added for payroll taxes, workers' compensation, pension and benefits, incentive compensation plan, and public liability and property damage insurance, resulting in fully-loaded costs.

<u>Functional areas</u>: organizational groupings within the utilities that provide services of a similar nature. Shared Services functional areas presented in this GRC are listed in subsection B below. <u>Incurred costs</u>: operating costs incurred by a utility before Shared Services allocations, overhead loading, and escalation.

Non-Shared Services: activities provided by functional areas at one utility which benefit only the utility performing the activity, the costs of which do not need to be allocated and billed out to other entities. Non-Shared Services costs are costs incurred by a utility for its sole benefit, and may include labor costs and non-labor costs. Costs for services provided to the utility by Corporate Center are treated as Non-Shared Services costs by the utility, consistent with how outside vendor costs are treated.

<u>Retained costs</u>: incurred costs remaining at the utility where the costs were incurred, net of allocations.

<u>Shared Services</u>: activities performed by functional areas at one utility for the benefit of (i) the other utility, (ii) Corporate Center, and/or (iii) an unregulated affiliate. A utility providing Shared Services will allocate and bill its costs for providing those services to the entity or entities receiving the service. A utility receiving Shared Services from the other utility will include in its own book expense any costs allocated and billed to for the services received.

TY 2016: the year used in this GRC to establish base rates.

<u>Work group</u>: grouping of one or more cost centers with similar activities within a functional area.

# SoCal Gas 2016 GRC Testimony Revision Log – March 2015

Exhibit	Witness	Page	Line	Revision Detail
SCG-25	Mark Diancin	MAD-14	28	Changed from \$53,182 to \$53,156
SCG-25	Mark Diancin	MAD-14	29	Changed from \$140,716 to \$140,690
SCG-25	Mark Diancin	MAD-15	6	Changed from \$75,069 to \$75,038
SCG-25	Mark Diancin	MAD-15	8	Changed from \$153,418 to \$153,387
SCG-25	Mark Diancin	MAD-15	11	Changed from \$5,219 to \$5,218
SCG-25	Mark Diancin	MAD-17		TABLE MAD-USS-6 updated
SCG-25	Mark Diancin	MAD-18		TABLE MAD-USS-7 updated
SCG-25	Mark Diancin	MAD-19		TABLE MAD-USS-8 updated
SCG-25	Mark Diancin	MAD-20		TABLE MAD-USS-9 updated
SCG-25	Mark Diancin	MAD-21	5	Changed from \$139,493 to \$139,449
SCG-25	Mark Diancin	MAD-21	6	Changed from \$69,534 to \$69,506
SCG-25	Mark Diancin	MAD-21	7	Changed from \$69,959 to \$69,942
SCG-25	Mark Diancin	MAD-21	9	Changed from \$84,099 to \$84,083
SCG-25	Mark Diancin	MAD-21	12	Changed from \$75,069 to \$75,038
SCG-25	Mark Diancin	MAD-21	13	Changed from \$14,867 to \$14,865
SCG-25	Mark Diancin	MAD-21	17	Changed from \$69,959 to \$69,942
SCG-25	Mark Diancin	MAD-21	19	Changed from \$(25,181) to \$(25,176)
SCG-25	Mark Diancin	MAD-21	20	Changed from \$68,295 to \$68,284
SCG-25	Mark Diancin	MAD-21	23	Changed from \$5,219 to \$5,218
SCG-25	Mark Diancin	MAD-22		TABLE MAD-USS-10 updated
SCG-25	Mark Diancin	MAD-23		TABLE MAD-USS-10 Continued updated
SCG-25	Mark Diancin	MAD-24		TABLE MAD-USS-11
SCG-25	Mark Diancin	MAD-25		TABLE MAD-USS-12
SCG-25	Mark Diancin	MAD-26		TABLE MAD-USS-13
SCG-25	Mark Diancin	MAD-30	6	Table SCG-MAD-2
SCG-25	Mark Diancin	MAD-34	2	Table SCG-MAD-4

Exhibit	Witness	Page	Line	Revision Detail
SCG-25	Mark Diancin	MAD-34	3-6	Changed from "The decrease from 2013 recorded to TY 2016 is primarily attributable to fewer shared asset additions and quicker asset depreciation for assets with short life-span" to "The decrease from 2013 recorded to TY 2016 is primarily attributable to new shared asset additions with shorter depreciable lives. In total plant additions are increasing but higher accumulated depreciation (due to shorter depreciable lives) is creating a lower weighted average rate base, thus lowering the total billable charges".
SCG-25	Mark Diancin	MAD-34	11	Table SCG-MAD-5
SCG-25	Mark Diancin	MAD-35	3-4	Changed from "the Senior Business Analyst in the Pipeline Safety Enhancement Program" to "Project Manager II in the Operations Planning & GRC Data Analysis"  APPENDIX Shared Asset Bate Base Calculations undated
SCG-25	Mark Diancin	MAD-A-1		APPENDIX - Shared Asset Rate Base Calculations updated